

GROUNDWORK YORKSHIRE POLICY



Safeguarding Handbook

Last review date: January 2026

Next review date: January 2027

If you have a question or concern relating to safeguarding, or have received a safeguarding disclosure or complaint, please contact a member of the Safeguarding team via the contact details below:

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Section	Page number	Contents
1	4	Definitions
2	5	Types of abuse and how to recognise them
3	11	Safeguarding Team
4	14	Dealing with disclosures and concerns about a child, young person or adult at risk
4A	18	Early help procedures for children and young people
4B	19	Preventative measures for adults at risk
5	20	Managing allegations against staff and volunteers
6	22	Safeguarding report form
7	23	Code of conduct for staff
8	26	Recording and information sharing
9	31	Prevent duty
10	33	External contacts
11	34	Working with Delivery Partners
12	38	Safe Delivery Guidelines and Forms

Section 1: Context

Legal framework and links to other policies

Groundwork's Safeguarding policy and supporting procedures are underpinned by the following legislation and guidance:

- Children Act 1989
- United Nations Convention on the Rights of the Child 1991
- Sexual Offences Act 2003
- Children Act 2004
- Mental Capacity Act 2005
- Safeguarding Vulnerable Groups Act 2006
- Equality Act 2010
- Protection of Freedoms Act 2012
- Care Act 2014
- Children and Social Work Act 2017
- Data Protection Act 2018
- Working Together to Safeguard Children 2023
- Information Sharing: Advice for practitioners providing safeguarding services to children, young people, parents and carers; HM Government 2018
- What to do if you are worried a child is being abused: advice for practitioners; HM Government 2015
- Keeping Children safe in education 2025
- Understanding and identifying radicalisation risk in your education setting 2023
- Prevent duty guidance: England and Wales 2023

This policy should be read alongside the following policies and procedures which also support safeguarding within our organisation:

- Recruitment
- Training and Development
- Health and safety
- E-safety
- Anti-bullying
- Complaints
- Whistleblowing
- Lone working

Communication

The Safeguarding policy and key procedures will be communicated to all staff at the start of their employment or volunteering with Groundwork. The current version of the policy and Handbook will be available to staff via the Policy folder on the shared drive, and staff will be informed of any updates to the policy. Information about the Safeguarding Team and how to contact them will be displayed in Groundwork offices.

The policy and Handbook will also be shared with relevant third parties when necessary including agencies working in partnership, consultants and contractors. Groundwork will only work in partnership with agencies that have appropriate Safeguarding policies and procedures. When working in partnership staff will ensure that a written agreement is in place as to which agency will take the lead on safeguarding.

Children, young people and adults at risk, and their parents or carers if necessary, will be given information about the policy and procedures in an appropriate way when they join any activities or services. Key points to be shared include, our commitment to safeguarding; staff are here to listen; who to tell if you are worried about anything; and who we will tell if we are worried about your safety.

Review arrangements

The Safeguarding Team is responsible for the annual review of the Safeguarding Policy and Handbook on an annual basis.

Section 2: Definitions

Children and young people - the protection of children and young people according to the terms of the Children Act 1989 defines a child as someone under the age of 18.

Adult at risk - any person who is aged 18 years or over and at risk of abuse or neglect because of their needs for care and support.

The Care Act 2014 introduced statutory safeguarding duties. The safeguarding duties apply to an adult who:

- Has needs for care and support (whether or not the local authority is meeting any of those needs)
- Is experiencing, or is at risk of, abuse or neglect, and
- As a result of those needs is unable to protect himself or herself against the abuse or neglect or the risk of it

Groundwork also includes in this definition adults we work with who may not have care or support needs but are at risk of abuse due to their circumstances.

Abuse - a form of maltreatment of a child or adult at risk. Somebody may abuse or neglect by inflicting harm, or by failing to act to prevent harm. Further information about the different types of abuse and signs that might indicate abuse are found in Section 2.

Safeguarding

Safeguarding children and young people is defined in Working Together to Safeguard Children 2023 as:

- providing help and support to meet the needs of children as soon as problems emerge;
- protecting children from maltreatment, whether that is in in or outside the home, including online;
- preventing impairment of children's mental or physical health or development;
- ensuring that children are growing up in circumstances consistent with the provision of safe and effective care;
- taking action to enable all children to have the best life chances and;
- taking action to enable all children to have the best outcomes in line with the outcomes set out in the Children's Social Care National Framework.

Safeguarding adults at risk is defined in the Care Act 2014 as working with adults with care and support needs to keep them safe from abuse or neglect. In practice this includes:

- Preventing harm and reducing the risk of abuse or neglect to adults with care and support needs
- Making Safeguarding Personal by supporting adults at risk to make choices and have control in how they choose to live their lives
- Promoting an approach that results in the outcomes the person wants

- Raising awareness so that staff, participants, other professionals and communities as a whole play their part in preventing, identifying and responding to abuse and neglect.

Staff - this includes all Groundwork employees or volunteers.

Participants – this includes all children, young people and adults at risk that engage in our projects, programmes and activities.

Section 3: Types of abuse and how to recognise them

A. Abuse of children and young people

The following notes are taken from What to do if you are worried a child is being abused: Advice for Practitioners; HM Government 2015. Further detailed information on types and signs of abuse in children and young people can be found on the NSPCC website <https://www.nspcc.org.uk/preventing-abuse/child-abuse-and-neglect/>

Abuse, neglect and exploitation are forms of maltreatment – a person may abuse, neglect or exploit a child by inflicting harm, or by failing to act to prevent harm.

Child welfare concerns may arise in many different contexts, and can vary greatly in terms of their nature and seriousness. Children may be abused in a family or in an institutional or community setting, by those known to them or by a stranger, including, via the internet. In the case of female genital mutilation, children may be taken out of the country to be abused. They may be abused by an adult or adults, or another child or children. An abused child will often experience more than one type of abuse, as well as other difficulties in their lives. Abuse, neglect and exploitation can happen over a period of time, but can also be a one-off event. Child abuse, neglect and exploitation can have major long-term impacts on all aspects of a child's health, development and well-being. Children can also be harmed by witnessing the ill-treatment of others and this is particularly relevant when children see, hear or experience domestic abuse and its effects.

The warning signs and symptoms of child abuse, neglect and exploitation can vary from child to child. Disabled children may be especially vulnerable to abuse, including because they may have an impaired capacity to resist or avoid abuse. They may have speech, language and communication needs which may make it difficult to tell others what is happening. Children also develop and mature at different rates so what appears to be worrying for a younger child might be normal behaviour for an older child. Parental behaviours may also indicate child abuse or neglect, so you should also be alert to parent-child interactions which are concerning and other parental behaviours. This could include parents who are under the influence of drugs or alcohol or if there is a sudden change in their mental health. By understanding the warning signs, you can respond to problems as early as possible and provide the right support and services for the child and their family. It is important to recognise that a warning sign doesn't automatically mean a child is being abused.

There are a number of warning indicators which might suggest that a child may be being abused or neglected. Some of the following signs might be indicators of abuse or neglect:

- children whose behaviour changes – they may become aggressive, challenging, disruptive, withdrawn or clingy, or they might have difficulty sleeping or start wetting the bed;
- children with clothes which are ill-fitting and/or dirty;
- children with consistently poor hygiene;

- children who make strong efforts to avoid specific family members or friends, without an obvious reason;
- children who don't want to change clothes in front of others or participate in physical activities;
- children who are having problems at school, for example, a sudden lack of concentration and learning or they appear to be tired and hungry;
- children who talk about being left home alone, with inappropriate carers or with strangers;
- children who reach developmental milestones, such as learning to speak or walk, late, with no medical reason;
- children who are regularly missing from school or education;
- children who are reluctant to go home after school;
- children with poor school attendance and punctuality, or who are consistently late being picked up;
- parents who are dismissive and non-responsive to practitioners' concerns;
- parents who collect their children from school when drunk, or under the influence of drugs;
- children who drink alcohol regularly from an early age;
- children who are concerned for younger siblings without explaining why;
- children who talk about running away;
- children who shy away from being touched or flinch at sudden movements.

There are four main categories of abuse and neglect: physical abuse, emotional abuse, sexual abuse including child sexual exploitation, and neglect. Each has its own specific warning indicators, which you should be alert to.

Physical abuse

Physical abuse is deliberately physically hurting a child. It might take a variety of different forms, including hitting, pinching, shaking, throwing, poisoning, burning or scalding, drowning or suffocating a child.

Physical abuse can happen in any family, but children may be more at risk if their parents have problems with drugs, alcohol and mental health or if they live in a home where domestic abuse happens. Babies and disabled children also have a higher risk of suffering physical abuse. Physical harm may also be caused when a parent or carer fabricates the symptoms of, or deliberately induces, illness in a child. Physical abuse can also occur outside of the family environment. Some of the following signs may be indicators of physical abuse:

- children with frequent injuries;
- children with unexplained or unusual fractures or broken bones;
- children with unexplained bruises or cuts; burns or scalds; or bite marks;
- an explanation which is inconsistent with an injury;
- several different explanations provided for an injury;
- unexplained delay in seeking treatment;
- parties connected with the individual are uninterested or undisturbed by the injury;
- repeated presentation of injuries;
- family use of different doctors and A&E departments;
- reluctance to give information or mention previous injuries.

Emotional abuse

Emotional abuse is the persistent emotional maltreatment of a child. It is also sometimes called psychological abuse and it can have severe and persistent adverse effects on a child's emotional development.

Although the effects of emotional abuse might take a long time to be recognisable, practitioners will be in a position to observe it, for example, in the way that a parent interacts with their child. Emotional abuse may involve deliberately telling a child that they are worthless, or unloved and inadequate. It may include not giving a child opportunity to express their views, deliberately silencing them or 'making fun' of what they say or how they communicate. Emotional abuse may involve serious bullying – including online bullying through social networks, online games or mobile phones – by a child's peers. Some of the following signs may be indicators of emotional abuse:

- children who are excessively withdrawn, fearful, or anxious about doing something wrong;
- parents or carers who withdraw their attention from their child, giving the child the 'cold shoulder';
- parents or carers blaming their problems on their child;
- parents or carers who humiliate their child, for example, by name-calling or making negative comparisons.

Sexual abuse

Sexual abuse is any sexual activity with a child. You should be aware that many children and young people who are victims of sexual abuse do not recognise themselves as such. A child may not understand what is happening and may not even understand that it is wrong. Sexual abuse can have a long-term impact on mental health.

Sexual abuse may involve physical contact, including assault by penetration (for example, rape or oral sex) or non-penetrative acts such as masturbation, kissing, rubbing and touching outside clothing. It may include non-contact activities, such as involving children in the production of sexual images, forcing children to look at sexual images or watch sexual activities, encouraging children to behave in sexually inappropriate ways or grooming a child in preparation for abuse (including via the internet). Sexual abuse is not solely perpetrated by adult males. Women can commit acts of sexual abuse, as can other children. Some of the following signs may be indicators of sexual abuse:

- children who display knowledge or interest in sexual acts inappropriate to their age;
- children who use sexual language or have sexual knowledge that you wouldn't expect them to have;
- children who ask others to behave sexually or play sexual games;
- children with physical sexual health problems, including soreness in the genital and anal areas, sexually transmitted infections or underage pregnancy.

Child Sexual Exploitation

Child sexual exploitation is a form of sexual abuse where children are sexually exploited for money, power or status. It can involve violent, humiliating and degrading sexual assaults. In some cases, young people are persuaded or forced into exchanging sexual activity for money, drugs, gifts, affection or status. Consent cannot be given, even where a child may believe they are voluntarily engaging in sexual activity with the person who is exploiting them. Child sexual exploitation doesn't always involve physical contact and can happen online. A significant number of children who are victims of sexual exploitation go missing from home, care and education at some point. Some of the following signs may be indicators of sexual exploitation:

- children who appear with unexplained gifts or new possessions;
- children who associate with other young people involved in exploitation;
- children who have older boyfriends or girlfriends;
- children who suffer from sexually transmitted infections or become pregnant;
- children who suffer from changes in emotional well-being;
- children who misuse drugs and alcohol;
- children who go missing for periods of time or regularly come home late;
- children who regularly miss school or education or don't take part in education.

Neglect

Neglect is a pattern of failing to provide for a child's basic needs, whether it be adequate food, clothing, hygiene, supervision or shelter. It is likely to result in the serious impairment of a child's health or development.

Children who are neglected often also suffer from other types of abuse. It is important that practitioners remain alert and do not miss opportunities to take timely action. However, while you may be concerned about a child, neglect is not always straightforward to identify. Neglect may occur if a parent becomes physically or mentally unable to care for a child. A parent may also have an addiction to alcohol or drugs, which could impair their ability to keep a child safe or result in them prioritising buying drugs, or alcohol, over food, clothing or warmth for the child. Neglect may occur during pregnancy as a result of maternal drug or alcohol abuse. Some of the following signs may be indicators of neglect:

- children who are living in a home that is indisputably dirty or unsafe;
- children who are left hungry or dirty;
- children who are left without adequate clothing, e.g. not having a winter coat;
- children who are living in dangerous conditions, i.e. around drugs, alcohol or violence;
- children who are often angry, aggressive or self-harm;
- children who fail to receive basic health care;
- parents who fail to seek medical treatment when their children are ill or are injured.

B. Abuse of adults at risk

The Care Act 2014 defines the following areas of abuse and neglect; they are not exhaustive but are a guide to behaviour that may lead to a safeguarding enquiry. This includes:

Physical Abuse

The physical mistreatment of one person by another which may or may not result in physical injury, this may include slapping, burning, punching, unreasonable confinement, and pinching, force-feeding, misuse of medication, shaking, inappropriate moving and handling.

Signs and indicators: Over or under use of medication, burns in unusual places; hands, soles of feet, sudden incontinence, bruising at various healing stages, bite marks, disclosure, bruising in the shape of objects, unexplained injuries or those that go untreated, reluctance to uncover parts of the body.

Sexual abuse

Any form of sexual activity that the adult does not want and / or have not considered, a sexual relationship instigated by those in a position of trust, rape, indecent exposure, sexual harassment, inappropriate looking or touching, sexual teasing or innuendo, sexual photography, subjection to pornography or witnessing sexual acts, indecent exposure and sexual assault or sexual acts to which the adult has not consented or was pressured into consenting.

Signs and indicators: Signs of being abused may include recoiling from physical contact, genital discharge, fear of males or females, inappropriate sexual behaviour in presence of others, bruising to thighs, disclosure, and pregnancy. Abusers may take longer with personal care tasks, use offensive language, work alone with clients, or show favouritism to clients.

Financial or material abuse

Including theft, fraud, internet scamming, coercion in relation to an adult's financial affairs or arrangements, including in connection with wills, property, inheritance or financial transactions, or the misuse or misappropriation of property, possessions or benefits

Signs and indicators: This may include not allowing a person access to their money, not spending allocated allowance on the individual, denying access to their money, theft from the individual, theft of property, misuse of benefits. There may be an over protection of money, money not available, forged signatures, disclosure, inability to pay bills, lack of money after payments of benefits or other, unexplained withdrawals. An abuser may be evasive when discussing finances, goods purchased may be in the possession of the abuser, there may be an over keenness in participating in activities involving individual's money

Psychological and/or Emotional abuse

This abuse may involve the use of intimidation, indifference, hostility, rejection, threats of harm or abandonment, humiliation, verbal abuse such as shouting, swearing or the use of discriminatory and or oppressive language. A deprivation of contact, blaming, controlling,

coercion, harassment, cyber bullying, isolation or unreasonable and unjustified withdrawal of services or supportive networks. There may be a restriction of freedom, access to personal hygiene restricted, name calling, threat to withdraw care or support, threat of institutional care, use of bribes or threats or choice being neglected

Signs and indicators: Stress and / or anxiety in response to certain people, disclosure, compulsive behaviour, reduction in skills and concentration, lack of trust, lack of self-esteem, someone may be frightened of other individuals, there may be changes in sleep patterns

Neglect and acts of omission

Behaviour by carers that results in the persistent or severe failure to meet the physical and or psychological needs of an individual in their care. This may include ignoring medical, emotional or physical care needs, failure to provide access to appropriate health-care and support or educational services, the withholding of the necessities of life, such as medication, adequate nutrition and heating, wilful failure to intervene or failing to consider the implications of non-intervention in behaviours which are dangerous to them or others, failure to use agreed risk management procedures, inadequate care in residential setting, withholding affection or communication, denying access to services.

Signs and indicators: There may be disclosure. Someone being abused may have low self-esteem, deterioration, depression, isolation, continence problems, sleep disturbances, pressure ulcers. There may be seemingly uncertain attitude and cold detachment from a carer, denying individuals request, lack of consideration to the individuals request, denying others access to the individual health care professionals.

Self-neglect

This covers a wide range of behaviour neglecting to care for one's personal hygiene, health or surroundings and includes behaviour such as hoarding.

Discriminatory Abuse

This includes forms of harassment, slurs or similar treatment; because of race, gender and gender identity, age, disability, sexual orientation, and religion or health status and may be the motivating factor in other forms of abuse. It can be personal, a hate crime or institutional

Signs and indicators: There may be a withdrawal or rejection of culturally inappropriate services e.g. food, mixed gender groups or activities. Individual may simply agree with the abuser for an easier life, there may be disclosure, or someone may display low self-esteem. An abuser may react by saying " I treat everyone the same", have inappropriate nick names, be uncooperative, use derogatory language, or deny someone social and cultural contact.

Institutional or Organisational Abuse

Neglect and poor care practice within an institution or specific care setting such as a hospital or care home, for example, or in relation to care provided in one's own home. This may range from one off incidents to on-going ill-treatment. It can be through neglect or

poor professional practice as a result of the structure, policies, processes and practices within an organisation.

Signs and indicators: This may include a system that condones poor practice, deprived environment, lack of procedures for staff, one commode used for a number of people, no or little evidence of training, lack of staff support/supervision, lack of privacy or personal care, repeated unaddressed incidents of poor practice, lack of homely environment, manager implicated in poor practice. There may be a lack of personal clothing, no support plan, lack of stimulation, repeated falls, repeated infections, unexplained bruises/burns, pressure ulcers, unauthorised deprivation of liberty. Abusers may have a lack of understanding of a person's disability, misuse medication, use illegal controls and restraints, display undue/inappropriate physical intervention, and inappropriately use power/control.

Domestic abuse

The cross-government definition of domestic violence and abuse is: any incident or pattern of incidents of controlling, coercive, threatening behaviour, violence or abuse between those aged 16 or over who are, or have been, intimate partners or family members regardless of gender or sexuality. The abuse can encompass, but is not limited to: Psychological, Sexual, Financial, Emotional. A new offence of coercive and controlling behaviour in intimate and familial relationships was introduced into the Serious Crime Act 2015. The offence will impose a maximum 5 years imprisonment, a fine or both.

Signs and indicators: May include many of those indicators listed under previous categories in this document, including unexplained bruising, withdrawal from activities, work or volunteering, not being in control of finances, or decision making.

Modern slavery

Encompasses slavery, human trafficking, and forced labour and domestic servitude. Traffickers and slave masters use whatever means they have at their disposal to coerce, deceive and force individuals into a life of abuse, servitude and inhumane treatment.

Signs and indicators: There may be signs of physical or psychological abuse, victims may look malnourished or unkempt, or appear withdrawn. Victims may rarely be allowed to travel on their own, seem under the control, influence of others, rarely interact or appear unfamiliar with their neighbourhood or where they work. They may be living in dirty, cramped or overcrowded accommodation, and / or living and working at the same address. Victims may have no identification documents, have few personal possessions and always wear the same clothes day in day out. What clothes they do wear may not be suitable for their work. People may have little opportunity to move freely and may have had their travel documents retained, e.g. passports. They may be dropped off / collected for work on a regular basis either very early or late at night. Victims may avoid eye contact, appear frightened or hesitant to talk to strangers and fear law enforcers for many reasons, such as not knowing who to trust or where to get help, fear of deportation, fear of violence to them or their family.

Radicalisation to terrorism

The Government through its Prevent programme has highlighted how some adults may be vulnerable to radicalisation and involvement in terrorism. This can include the exploitation of vulnerable people and involve them in extremist activity. Radicalisation can be described as a process, by which a person to an increasing extent accepts the use of undemocratic or violent means, including terrorism, in an attempt to reach a specific political/ideological objective. Vulnerable individuals being targeted for radicalisation/recruitment into violent extremism is viewed as a safeguarding issue.

Signs and indicators: May include being in contact with extremist recruiters. Articulating support for violent extremist causes or leaders. Accessing violent extremist websites, especially those with a social networking element. Possessing violent extremist literature. Using extremist narratives to explain personal disadvantage. Justifying the use of violence to solve societal issues. Joining extremist organisations. Significant changes to appearance and/or behaviour.

Who might abuse adults?

Abuse of adults at risk may be perpetrated by a wide range of people including relatives, family members, professional staff, paid care workers, volunteers, other service users, neighbours, friends and associates, people who deliberately exploit vulnerable people and strangers. Incidents of abuse may be one-off or multiple, and affect one person or more.

Professionals and others should look beyond single incidents or individuals to identify patterns of harm. Patterns of abuse vary and include:

- Serial abusing in which the perpetrator seeks out and 'grooms' individuals. Sexual abuse sometimes falls into this pattern as do some forms of financial abuse;
- Long-term abuse in the context of an ongoing family relationship such as domestic violence between spouses or generations or persistent psychological abuse;
- Opportunistic abuse such as theft occurring because money or jewellery has been left lying around.

Making Safeguarding Personal: Adults

Through our staff training, we will ensure that we support service users by making safeguarding personal, which means it should be person-led and outcome-focused. It engages the person in a conversation about how best to respond to their safeguarding situation in a way that enhances involvement, choice and control as well as improving quality of life, wellbeing and safety.

We aim to empower our service users and provide them with the information they need to make decisions into how to be safe from abuse and reduce risks. We recognise that adults may make decisions that might be perceived as risky or unwise. Adults must be assumed to have capacity to make their own decisions and be given all practicable help before anyone treats them as not being able to make their own decisions.

Where an adult is found to lack capacity to make a decision then any action taken, or any decision made for, or on their behalf, must be made in their best interests. We need to understand and always work in line with the Mental Capacity Act 2005 (MCA) and seek support and guidance when we have concerns regarding an adult's capacity

C. Working with young adults (aged 18-25) with additional vulnerability

Groundwork provides services for young adults, particularly within employment, enterprise, skills and training provision. Although not classified as vulnerable adults, they may have additional vulnerability due to inexperience or current circumstances such as involvement with the criminal justice system, impact of childhood trauma, experience of homelessness or time spent in local authority care.

Staff should provide due consideration in the planning and delivery of services to ensure that appropriate measures are taken to safeguard individuals whilst taking part in Groundwork activities and for the services they refer participant's to. Key considerations are:

- Ensuring that organisations, such as Leaving Care Team's or probation services make referrals using a fully completed referral form to support proper risk assessment. Follow up referrals directly with referrer to assess whether additional information is required for Groundwork to plan and prepare provision. For example, if our provision involves group work to understand any potential conflict between participant's or behaviour triggers; specific mental wellbeing concerns and access to mental health services; patterns of alcohol or substance misuse issues.
- Ensuring that participant's complete initial registration form supported by initial assessment of needs, including clarification concerning mental wellbeing, prescribed medication and potential side effects, current support services accessing and history of alcohol or substance misuse.
- For participants currently supervised by probation services, verify information provided concerning licence conditions that could impact on services offered by Groundwork e.g. curfew, electronic tag, exclusion zones, conditions of community order and any restrictions relating to associates.
- Ensuring that an individual risk assessment is produced for participants where additional risks or needs are identified and use to plan activities and additional support.
- Plan regular 121 support sessions with participants to assess and monitor their progress and adapt support as required.
- Consider appropriateness of support or progression opportunities that we refer to. Complete work placement assessment form, for any placement we make referral to, ensuring that employer is able to provide both a safe working environment and appropriate support to meet needs of younger, inexperienced workers.
- Staff should ensure that they keep records of their work with participants using project specific recording methods. This information should be used to evaluate work regularly to ensure that it is being delivered safely. All members of staff who work with adults with additional vulnerability will have access to regular 1-1 supervision with their line manager. Supervision is essential in ensuring that staff are supported in implementing safeguarding guidelines within their day-to-day work. Staff should also participate in

team meetings where they can de-brief, share experiences, learn from others and get support.

D. Specific Safeguarding Issues

There are also many specific safeguarding issues which may affect children, young people or adults at risk. Some of these are detailed below and some further information is provided. Expert and professional organisations are best placed to provide up-to-date guidance and practical support on specific safeguarding issues and should be consulted should the need arise:

Bullying Including Cyber-bullying - behaviour by an individual or group, repeated over time that intentionally hurts another individual or group either physically or emotionally. Bullying can take many forms (for instance cyber-bullying via internet, text message) and is often motivated by prejudice against particular groups. It can result in the intimidation of a person or persons through threat of violence or by isolating them either physically or online.

Children with family members in prison - approximately 200,000 children have a parent sent to prison each year. These children are at risk of poor outcomes including poverty, stigma, isolation and poor mental health. NICCO provides information designed to support professionals working with offenders and their children, to help mitigate negative consequences for those children.

Child Sexual Exploitation (CSE) and Child Criminal Exploitation (CCE) criminal exploitation - forms of abuse that occur when an individual or group takes advantage of an imbalance in power to coerce, manipulate or deceive a child into taking part in sexual or criminal activity, in exchange for something the victim needs or wants, and/ or for the financial advantage or increased status of the perpetrator or facilitator and / or through violence or the threat of violence. CSE and CCE can affect children, both male and female and can include children who have been moved (commonly referred to as trafficking) for the purpose of exploitation.

Some specific forms of CCE can include children being forced or manipulated into transporting drugs or money through county lines, working in cannabis factories, shoplifting or pickpocketing. They can also be forced or manipulated into committing vehicle crime or threatening / committing serious violence to others. County lines can be a geographically widespread form of harm: drug networks or gangs groom and exploit children and young people to carry drugs and money from urban areas to suburban and rural areas, market and seaside towns.

Signs of child exploitation can vary from child to child, but some common indicators include:

- **Behaviour:** Inappropriate or sexualised behaviour, secretive behaviour, or significant changes in emotional wellbeing
- **School:** Skipping school, falling behind with schoolwork, or unexplained absences
- **Friendships:** Spending time with older people or groups, or being involved with gangs

- **Possessions:** Having unexplained money, new clothes, or a mobile phone
- **Substance use:** Misuse of drugs or alcohol, or returning home under the influence
- **Location:** Traveling alone, especially late at night or frequently, or spending a lot of time at hotels or places of concern
- **Communication:** Being reluctant to share personal information or where they live
- **Language:** Using sexual, drug-related, or violent language
- **Health:** Sexually transmitted infections or pregnancy

Domestic abuse - any incident or pattern of incidents of controlling, coercive, threatening behaviour, violence or abuse between those aged 16 and over who are, or have been, intimate partners or family members regardless of gender or sexuality. The abuse can encompass, but is not limited to psychological, physical, sexual, financial or emotional.

Drugs - including alcohol, tobacco, illegal drugs, medicines, new psychoactive substances (legal highs) and volatile substances. This includes use or misuse by the participant or the impact of use or misuse by others on a participant.

Fabricated or Induced Illness - there are three main ways for a carer to fabricate or induce an illness. These are not mutually exclusive and include fabrication of signs and symptoms and may include fabrication of past history; fabrication of signs and symptoms and falsification of hospital records and specimens of bodily fluids; induction of an illness by a variety of means.

Faith Abuse - this includes; belief in concepts of witchcraft and spirit possession, demons or the devil acting through children or leading them astray; ritual murders; use of belief in witchcraft or magic to create fear to make children more compliant when they are being trafficked to domestic slavery or sexual exploitation.

Female Genital Mutilation (FGM) - a procedure where the female genitals are deliberately cut, injured or changed, but where there is no medical reason for this to be done. There is a range of indicators that a child or young person may be at risk of FGM, which individually may not indicate risk, but if there are two or more indicators present this could signal a risk to the child or young person. Victims of FGM are likely to come from a community that is known to practice FGM. Professionals should note that girls at risk of FGM may not yet be aware of the practice or that it may be conducted on them so sensitivity should always be shown when approaching the subject.

Forced Marriage - a marriage in which one, or both spouses do not consent to marriage.

Gangs and Youth Violence - Street gangs' for whom crime and violence are a core part of their identity. Staff should be aware of indicators, which may signal that children are at risk from, or are involved with serious violent crime including involvement with county lines networks. Signs include increased absence from school, a change in friendship or relationships with older individuals or groups, a significant decline in performance at school or college, signs of self-harm or significant change in wellbeing, or signs of assault or unexplained injuries. Unexplained gifts or new possessions could also indicate that children

have been approached by, or are involved with, individuals associated with criminal networks or gangs.

Gender based violence/violence against women and girls (VAWG) - violence, physical, sexual or otherwise, stalking and harassment and female genital mutilation. Includes transgender violence.

Gender questioning – Children who are questioning their gender may have additional vulnerabilities linked to the impact of social transition, complex mental health and psychosocial needs, and in some cases, autism spectrum disorder and/or attention deficit hyperactivity disorder. It is recommended that clinical help and advice is encouraged as early as possible, and a cautious approach taken to support a gender questioning child. This should consider the broad range of the individual's needs; work in partnership with their parents (except in rare circumstances where involving parents would bring a significant risk of harm to the child); include any clinical advice that is available; consider how to address wider vulnerabilities (such as the risk of bullying); and create a culture where young people can 'speak out' to share any concerns with staff.

Grooming - when someone builds an emotional connection with a child, young person or adult at risk to gain their trust for the purposes of sexual abuse, sexual exploitation or trafficking. Grooming can take place face-to-face or online. Groomers will often gain the trust of family members, carers or colleagues to enable them to spend time alone with the individual.

Hate crime - any crimes that are targeted at a person because of hostility or prejudice towards that person's disability, race or ethnicity, religion or belief, sexual orientation, or transgender identity.

Homelessness – being homeless or being at risk of homeless presents a real risk to a child's welfare. For children homelessness will generally be considered in the context of the child's family circumstances. It should also be recognised in some cases 16 and 17 year olds could be living independently from their parent or guardians, and will require different level of intervention and support.

Mental health - a mental health problem may make someone more vulnerable to abuse or may make it harder for them to take the first step in seeking help.

Child on child abuse: children can abuse other children. This is generally referred to as child-on-child abuse and can take many forms. This can include (but is not limited to) bullying (including cyberbullying); sexual violence and sexual harassment; physical abuse; upskirting, sexting and initiating / hazing type violence and rituals.

All staff should be aware that children can abuse other children (child-on-child abuse), and that it can happen both inside and outside of school, colleges or within Groundwork provisions and online. Groundwork expects all youth and education staff in particular to be aware of these issues and understand the important role they have to play in preventing it and responding where they believe a child may be at risk from it (see Organisation culture: Zero tolerance on sexual harassment, p33).

Radicalisation - the process through which an individual changes from passiveness or activism to become more revolutionary, militant or extremist, especially where there is

intent towards, or support violence. Further information can be found in Section 9 Prevent Duty.

Sexting (also known as youth produced sexual imagery) - consensual and non-consensual sharing of nude and semi-nude images and / or videos through mobile picture messages, webcams or over the internet.

Teenage Relationship Abuse – can include emotional abuse, physical abuse, sexual abuse or financial abuse (taking control of money and/or forcing a teenager to buy things or work/not work).

Trafficking and modern slavery – people are recruited, moved or transported and then exploited, forced to work or sold. Someone is in slavery if they are forced to work through coercion, or mental or physical threat; owned or controlled by an 'employer', through mental or physical abuse or the threat of abuse; dehumanised, treated as a commodity or bought and sold as 'property'; physically constrained or have restrictions placed on their freedom of movement.

Upskirting – this typically involves taking a picture under a person's clothing without them knowing, with the intention of viewing their genitals or buttocks to obtain sexual gratification, or cause the victim humiliation, distress or alarm.

Young people who are sexually active - under most circumstances where staff have knowledge of a young person's sexual relationships this should be considered to be a normal part of a young person's development. The age of the young people involved should only be an issue where there is concern about a young person's ability to give genuine consent or where there appears to be an imbalance of power within that relationship. If staff become aware that a young person aged under 13 has been involved in penetrative sex or other intimate sexual activity, action must be taken.

Young people who are themselves parents - staff may work with young people who are themselves parents. If there are concerns about a young person's care of their child, it is important to be open and honest about these concerns and about action that needs to be taken to address them. In most situations staff should discuss the concerns with the young person (parent). If staff have any concerns that doing so will place the child, the young person or the staff member at risk they should discuss the situation with the Designated Safeguarding Lead first.

Online risks - children and young people need to be supported and guided in order to use the internet safely and to be also given the opportunity to learn to behave appropriately online. Risks can be categorised into four areas:

- **Content:** being exposed to illegal, inappropriate, or harmful content, for example: pornography, racism, misogyny, self-harm, suicide, antisemitism, radicalisation, extremism, misinformation, disinformation (including fake news), toxic masculinity, and conspiracy theories.
- **Contact:** being subjected to harmful online interaction with other users; for example: peer to peer pressure, commercial advertising and adults posing as children or young adults with the intention to groom or exploit them for sexual, criminal, financial or other purposes.

- Conduct: online behaviour that increases the likelihood of, or causes, harm; for example, making, sending and receiving explicit images (e.g. consensual and non-consensual sharing of nudes and semi-nudes and/or pornography, sharing other explicit images and online bullying
- Commerce: risks such as online gambling, inappropriate advertising, phishing and or financial scams.

For further information and access to other relevant guidance, staff should refer to [Keeping children safe in education 2025](#)

Section 4: Safeguarding Team

Groundwork has a Safeguarding Team which comprises of a senior member of staff as Designated Safeguarding Lead; Deputy Safeguarding Officers with experience of work with children, young people or adults at risk; and a Safeguarding Lead Board Member.

The Safeguarding team at Groundwork is:

Role	Name	Phone	Email
Designated Safeguarding Lead	Emily Thompson Director	07855981099	Emily.thompson@groundwork.org.uk
Deputy Designated Safeguarding Lead	Sarah Munro Director	07515 687315	Sarah.munro@groundwork.org.uk
Deputy Designated Safeguarding Lead	Karen Tozer	07963 028560	Karen.tozer@groundwork.org.uk

All staff should ensure they have the contact details of the Designated Safeguarding Lead and the Deputy Safeguarding Officers available at all times when working with children, young people or adults at risk.

The **Designated Safeguarding Lead** will:

- act as first point of contact for staff in raising a safeguarding concern;
- refer cases of suspected abuse or allegations of abuse to the relevant investigating agencies;
- liaise and co-operate with the Local Safeguarding Partnership and Children's Social Care Team, in each area in which the Trust operates, ensuring that local guidance on thresholds, reporting and recording procedures are followed;
- liaise with Designated Safeguarding Leads responsible for delivering activities on our behalf, to ensure that concerns are addressed in a satisfactory and timely way;
- liaise and co-operate with the Local Safeguarding Adults Board and Adult Social Care Teams in each area in which the Trust operates, ensuring that local guidance on reporting and recording procedures are followed;
- work closely with staff to support children, young people and adults at risk where abuse is suspected or disclosed;
- provide advice and support to staff on issues relating to safeguarding;
- lead on the development and maintenance of organisational policies and procedures around Safeguarding;

- coordinate awareness-raising and training for Groundwork UK staff, including maintaining an up to date record of staff training and awareness sessions;
- inform the Chief Executive of any issues and ongoing investigations;
- brief the Safeguarding lead Board Member where appropriate;
- support the compliance committee (or equivalent) in ensuring there is trustee oversight of the delivery of this policy;
- maintain accurate, secure records of referrals or concerns;
- ensure that cover is provided in the case of absence from the role.

The **Safeguarding Deputies** will provide support to the Designated Safeguarding Lead in carrying out the responsibilities as outlined above, and provide cover in their absence.

The **Safeguarding Lead Board Member** will champion safeguarding at Board Level ensuring that volunteers:

- support the Safeguarding Team, management and staff teams to effectively meet their safeguarding responsibilities;
- provide a point of escalation for matters relating to staff and/ or whistleblowing;
- promote a culture of safeguarding within the organisation;
- understand and manage the risks arising from safeguarding, including an understanding of the contexts in which the Trust operates and the associated risks;
- ensure that policies and procedures are in place to support safeguarding in practice within the organisation;
- ensure that policies and procedures are in place to investigate complaints thoroughly, robustly, fairly and sensitively;
- ensure that the views of children, young people and adults at risk are listened to and taken into account when decisions are made;
- work to achieve transparency and accountability across the organisation in relation to safeguarding;
- ensure the Board of Trustees retains oversight of the Safeguarding policy and practice within the organisation, and ensure the Board are apprised of any significant safeguarding issues

The Safeguarding Lead Board Member will also provide a point of escalation should serious concerns arise, or where Whistleblowing procedures are implemented.

Those responsible for HR in the organisation will:

- ensure that safe recruitment procedures are followed when recruiting staff and volunteers;
- ensure that all staff receive Safeguarding Training appropriate to their role and keep records of attendance.

The **Safeguarding Team** will:

- Hold a Safeguarding Meeting on a quarterly basis, with other Senior Managers where necessary. The purpose of the meeting will be to discuss safeguarding arrangements and provide recommendations for implementing these in practice;

- review the Safeguarding Policy and Procedures and provide information on findings to the Trust to ensure best practice is maintained;
- reflect on instances where safeguarding procedures have been implemented both within the Trust and on a local or national basis, ensuring that lessons are applied to practice across the Trust.

All members of the Safeguarding Team will participate in relevant Safeguarding Training which is refreshed in line with recommended timescales. The Designated Safeguarding Lead and Deputies will complete Designated Safeguarding Lead training as a minimum (refreshed every 2 years), and the Safeguarding Lead Board Member will complete Trustee Safeguarding training as a minimum. Additional training for members of the Safeguarding Team will be completed in line with recommendations made by Local Safeguarding Partners and Safeguarding Adult Boards in the areas in which the Trust operates.

Sufficient time and resources are allocated to the Safeguarding Team in recognition of their strategic and operational responsibilities. Appropriate supervision and/ or mental health support should be provided for staff responsible for safeguarding where it is needed/ requested, in line with contractual obligations.

Any allegations of abuse or concerns about the behaviour of members of the Safeguarding Team are investigated and addressed in line with this policy.

Section 5: Dealing with disclosures or concerns about a child, young person or adult at risk

Groundwork staff may have contact with children, young people and adults at risk (face-to-face or online), some of whom may be marginalised, disaffected and vulnerable. Working in this close proximity means that Groundwork staff may become aware of a situation where a child, young person or adult is at risk of abuse or is suffering abuse, and/ or suffering significant harm.

The following procedure and flowchart aim to support staff to respond effectively to a safeguarding disclosure or concern. The same procedure should be followed if a participant makes a disclosure of historical abuse, even if they are no longer in contact with the alleged abuser.

Ways abuse might be brought to your attention:

- a participant might make a direct disclosure about themselves, or about another participant;
- a participant might offer information that is worrying but is not a direct disclosure;
- a member of staff might be concerned about a participants' appearance or behaviour or about the behaviour of a parent or carer or another person towards a participant;
- a parent, carer or third party might make a direct disclosure about a participant or offer information that is worrying but is not a direct disclosure.

NB. Staff should be aware that children may not feel ready or know how to tell someone that they are being abused, exploited, or neglected, and/or they may not recognise their experiences as harmful. For example, children may feel embarrassed, humiliated, or are being threatened. This could be due to their vulnerability, disability and/or sexual orientation or language barriers.

This should not prevent staff from having a professional curiosity and speaking to the designated safeguarding lead if they have concerns about a child. It is also important that relevant staff determine how best to build trusted relationships which facilitate communication with children and young people.

Talking to a participant who has told you that he/she or another participant is being abused:

- reassure the participant that telling someone was the right thing to do;
- tell the participant that you now have to do what you can to keep them (or another person) safe;
- tell the participant what you are going to do next and who else needs to know about it;
- let the participant tell their whole story - don't try to investigate or question the participant but do make sure that you are clear about what they are saying;
- ask the participant what they would like to happen as a result of what they have said, but don't make or infer promises that you can't keep.

In the case of a child or young person give them the Childline phone number: 0800 1111

In the case of an adult at risk, autonomy, capacity and the ability to consent are key issues to bear in mind. All adults, including adults at risk, have a fundamental right to make their own decisions and this is what makes them different to children. Where a disclosure is made by an adult at risk, staff should seek to gain informed consent to share the information. There are limitations to this if the adult at risk does not have the mental or cognitive ability to make an informed choice. However, if someone makes a decision that you or others think is unwise or not in their interests, this does not necessarily mean that they lack the capacity to decide. There will be times when an adult who has capacity decides to accept a situation that you perceive as potentially abusive or neglectful, or refuses to give consent to share the information. This is a decision that they are free to make, unless:

- other people are being put at risk (for example, letting friends who are abusive or exploitative into a shared living environment, where they may put other residents at risk),
- a child is involved,
- the alleged perpetrator has care and support needs and may also be at risk,
- a serious crime has been committed,
- staff are implicated,
- coercion is involved.

In these cases, staff should support the adult to understand that the information received gives cause for concern, explain the reasons for this, explain that the information must be shared to help keep people safe, and who the information will be shared with.

Action to be taken by staff if concerns are raised or a disclosure is made:

- contact the Designated Safeguarding Lead (or a Deputy Safeguarding Officer in their absence) as soon as possible and inform them of the disclosure or concerns;
- make a written recording using the [Safeguarding Report Form](#) (Section 6);
- pass the Safeguarding Report Form and any other written information to the Designated Safeguarding Lead safely and securely and not keep any records for themselves.

On receiving a disclosure or concern the Designated Safeguarding Lead will decide on the best course of action which may include:

- liaising with the Designated Safeguarding Lead for the delivery partner responsible for delivery of services on behalf of Groundwork, to ensure that the matter is being addressed in line with this policy;
- completing an Early Help Assessment or liaising with other agencies to ensure that an Early Help Assessment is completed with children or young people where necessary (see Section 4A for further guidance);
- seeking advice from the Child or Adult Social Care department or the NSPCC helpline;
- making a referral to the Child or Adult Social Care department - if a referral is made the Designated Safeguarding Lead will follow this up in writing within 48 hours;
- making decisions about who else needs to know and how this will be done;
- making a referral to another agency for specialist support and advice.

The Designated Safeguarding Lead will add information to the Safeguarding Report Form that has been submitted by the person receiving the disclosure or raising the concern, will update the Safeguarding Log, and will keep and maintain any written records in line with the Recording and Information Sharing Guidelines. The DSL will ensure that any rationale for decisions made are recorded within the Safeguarding Report Form/ register.

Helping a participant in immediate danger or in need of emergency medical attention:

- if the participant is with you, remain with them and call the police;
- if the participant is elsewhere, contact the police and explain the situation to them;
- if the participant needs emergency medical attention, call an ambulance and while you are waiting for it to arrive, provide first aid help;
- contact the Designated Safeguarding Lead as soon as possible to let them know what is happening.

A decision will need to be made about informing the participants' family and the Child or Adult Social Care department, when they should be informed, and who should do this. This should be done together with the police and/or health services.

Once the immediate danger or emergency medical need has been dealt with, staff should contact the Designated Safeguarding Lead and complete all actions as outlined above.

When to talk to parents or carers

Staff should discuss with the Designated Safeguarding Lead before deciding whether parents or carers should be informed of a disclosure or any concerns. Always consider the welfare of the participant in your decision making. The issues that will need to be taken into account are the participants' wishes and feelings; the parent or carers' right to know – unless this would place the participant or someone else in danger, or would interfere with a criminal investigation; the impact of telling or not telling the parent or carer; the current assessment of risk to the participant and the source of that risk; and any risk management plans that currently exist.

External contacts

Groundwork recognises that on rare occasions when staff are working on evenings and at weekends that they may be unable to contact the Designated Safeguarding Lead or another member of the Safeguarding Team. In these cases, if a disclosure or concern is raised staff may contact the relevant Adult or Child Social Care Team or the NSPCC helpline directly. Staff must make sure that they contact the Designated Safeguarding Lead as soon as possible, and complete all actions as outlined above. External contact details can be found in Section 10.

Contracted and partnership work

When staff are working on contracts or partnership projects, disclosures, concerns or allegations of abuse must be reported in line with these procedures, but may also need to be reported to the Designated Safeguarding Lead within the partner organisation. Staff responsible for contracted or partnership work should agree reporting procedures in advance and in writing with the partner organisation. For partnership work staff should use the Partner Agreement Form (see Section 12 Safe Delivery Guidelines and Forms). For

contracted work where Groundwork are the delivery organisation staff should use paperwork provided by the partner or contract manager.

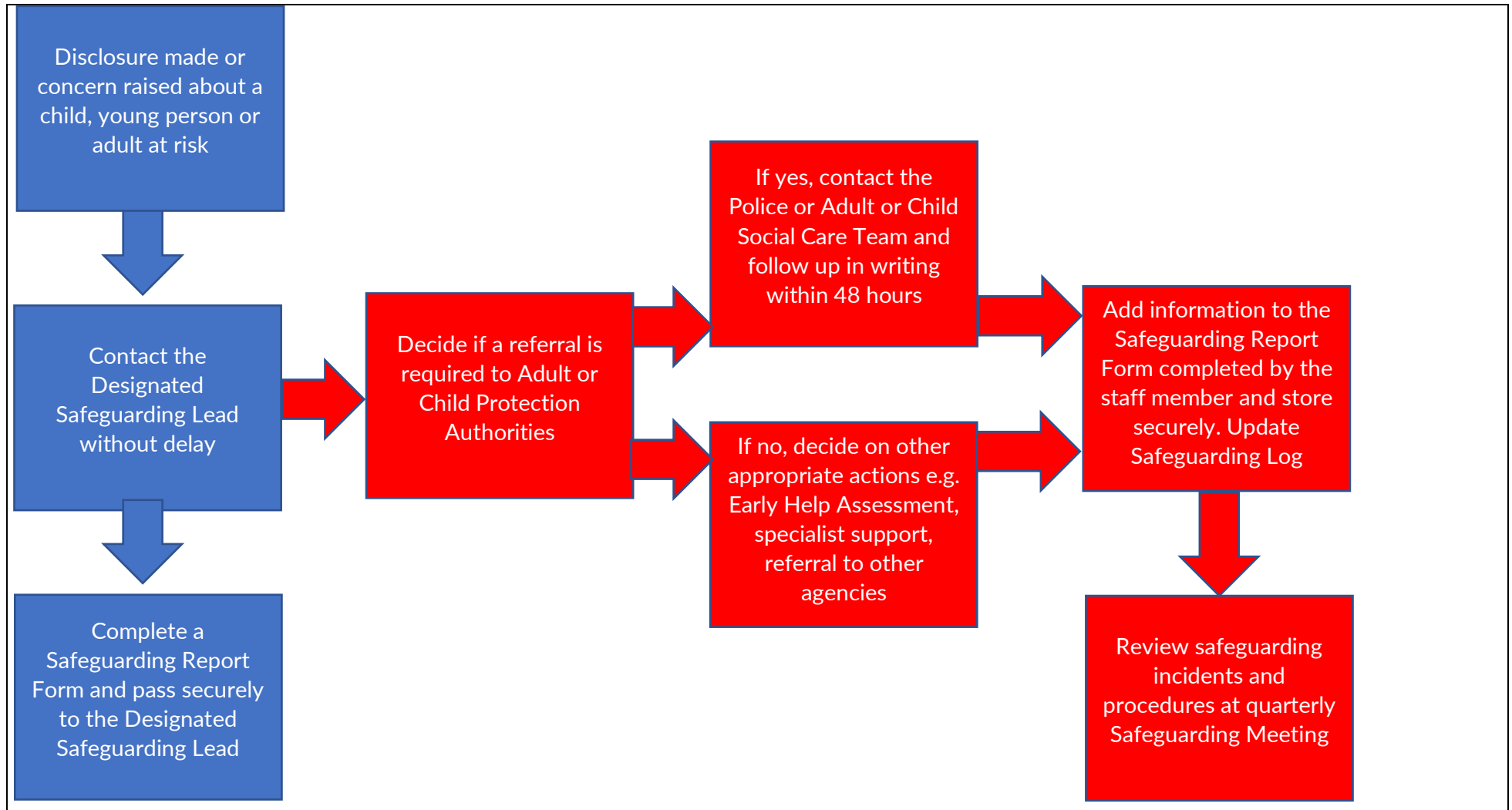
Delivery Partners who are being contracted to deliver by Groundwork are required to report safeguarding incidents to the Designated Safeguarding Lead. Further information on the requirements can be found in Section 11 Working with Delivery Partners.

Safeguarding Flowchart

Actions for staff members



Actions for Designated Safeguarding Lead



Section 5a: Procedures for Early Help

Early help or early intervention is support that is given as soon as a problem emerges. Early help aims to improve outcomes for children and young people, and can be delivered to children and young people themselves, parents or whole families.

Some children or young people are more likely to need early help than others. This includes children or young people who:

- have been excluded from school
- are frequently missing / goes missing from education, home or care
- has experienced multiple suspensions, is at risk of being permanently excluded from schools, colleges and in an alternative provision or a pupil referral unit
- have special educational needs
- are disabled
- are in care, are leaving or preparing to leave care
- are young carers
- are young parents (or about to become young parents)
- are experiencing housing issues
- has a parent or carer in custody or is affected by parental offending

Staff should be aware of the signs that a child or young person may benefit from early help. These are wide ranging but may include:

- displaying disruptive or anti-social behaviour
- being bullied or bullying others
- having poor attendance at school
- being involved in, or at risk of, offending
- having poor general health
- having anxiety, depression or other mental health issues
- misusing drugs or alcohol
- having a particularly challenging relationship with parents or appearing to be unusually independent from their parents
- experiencing difficulties at home, such as domestic abuse, parental substance abuse or parental mental health problems

If staff think that a child or young person is in need of early help, they should complete a [Safeguarding Report Form](#) and discuss their concerns with the Designated Safeguarding Lead. The Designated Safeguarding Lead should refer to the relevant Local Safeguarding Partners Threshold Guidance and decide whether an Early Help Assessment is needed.

If an Early Help Assessment is needed the Designated Safeguarding Lead will follow the assessment and reporting processes provided by the Local Safeguarding Partners, ensuring that an appropriately trained member of staff completes the assessment. An early help assessment will only be completed with the consent of the child or young person and their parent or carer if necessary.

The Designated Safeguarding Lead may decide that Groundwork is not best placed to complete an Early Help Assessment. This may be the case if staff working with the child or young person are not appropriately trained. In this instance the Designated Safeguarding Lead will work with the relevant Child Social Care Team and other agencies that are also in contact with the child, young person or family to ensure that an appropriate professional completes the assessment.

Section 5b: Preventative measures for adults at risk

The Designated Safeguarding Lead should give careful consideration to whether a safeguarding response is appropriate for an adult at risk. Such a response is only appropriate if the adult is, as a result of their care and support needs, unable to protect themselves. If a safeguarding response is not appropriate, staff can provide the adult with advice, guidance and support, and work with them to reduce the risk of abuse.

Preventative approaches may include:

- supporting adults to have more control over their lives, and to make decisions about how they live their life;
- providing a person-centred service;
- helping adults to recognise abusive situations and know how to keep themselves safe;
- supporting adults to be independent and resilient;
- helping adults to develop their own support networks and have positive relationships and friendships;
- providing information to adults about their rights and where to get help.

Groundwork also supports adults who do not fit the definition of an adult at risk but because of their circumstances may be at increased risk of abuse. Where this is the case Groundwork will seek to provide support, implement preventative measures and refer to specialist agencies if necessary.

Section 6: Managing allegations against staff and volunteers

Allegations against staff should be taken seriously and the following process will enable Groundwork to approach any allegation in a consistent way and without prejudice.

This procedure aims to:

- ensure that participants are protected following an allegation of abuse by a member of staff;
- ensure that there is a fair, consistent and robust response to any allegations made so that any risk posed to participants is managed effectively;
- facilitate an appropriate level of investigation into allegations;
- ensure that Groundwork continues to fulfil its responsibilities towards members of staff;
- ensure that individuals are able to continue in their role if they have been subject to an allegation that is unfounded or malicious.

Action to be taken if an allegation is made or concerns are raised about staff:

The person to whom the allegation has been made or who has a concern should:

- contact the Designated Safeguarding Lead as soon as possible and inform them of the allegation or concerns;
- make a written recording using the [Safeguarding Report Form \(Form 1\)](#);
- pass the Safeguarding Report Form and any other written information to the Designated Safeguarding Lead safely and securely and not keep any records for themselves.

On receiving an allegation or concern about staff the Designated Safeguarding Lead will:

- consider the welfare of children, young people or adults at risk and make a referral if necessary to Child or Adult Social Care in line with procedures set out in section 4 above;
- inform the staff member's line manager;
- inform the staff member and suspend them from work whilst an investigation is carried out – it should be noted that this is not an assumption of guilt;
- lead on the investigation with support from members of The Safeguarding Team and other senior members of staff where necessary;
- keep the Board safeguarding lead informed;
- keep and maintain any written records in line with the Recording and Information Sharing Guidelines.

The investigation may include:

- informing the police if a criminal offence is alleged;
- informing the Local Authority Designated Team;
- conducting an internal investigation and possible disciplinary action in line with the Disciplinary Policy.

The Local Authority Designated Team will be contacted within 1 working day of an allegation or concern being reported if:

- a staff member has behaved in a way that has harmed or may have harmed a child or adult at risk;
- a staff member has committed a criminal offence in relation to a child or adult at risk;
- a staff member has behaved towards children or adults at risk in a way that indicates they are unsuitable to work with children or adults at risk.

The Designated Safeguarding Lead will co-operate fully with the Police or Local Authority Designated Team and take advice from them on the course of action to be taken in relation to the staff members employment and informing them of the details of the investigation. Advice will also be sought on how to inform the participants parents or carers, and who should do this.

Once investigations are complete

If a staff member is found to have harmed a child or adult at risk or poses a risk of harm to a child or adult at risk; the Designated Safeguarding Lead will make a referral to the Disclosure and Barring Service. The member of staff will be disciplined using Groundwork disciplinary policies and this may result in dismissal.

If allegations are unfounded and it is appropriate for the member of staff to return to work, it is the responsibility of the individual's line manager with support from the Designated Safeguarding Lead as required to ensure that they are properly integrated back into work.

Where an investigation establishes poor practice rather than abuse then the line manager will consider appropriate training and supervision and the Designated Safeguarding Lead will review general practice in relation to safeguarding.

The Designated Safeguarding Lead (or other member of the Safeguarding Team) should feel empowered to speak to the Board Safeguarding Lead directly with any organisational safeguarding concerns, in particular, regarding any behaviours of senior managers within the organisation.

See Form 1: Safeguarding Report Form

Section 7: Code of conduct for staff

Groundwork delivers its work with children, young people and adults at risk in a variety of ways including drop-in sessions, project work, group work, training sessions, 1-1 mentoring and coaching. Our activities include a combination of face-to-face and remote delivery methods. This code of conduct is intended to provide guidance for staff on careful and thoughtful conduct, and is not intended to detract from the enriching experiences which come from positive interaction within our activities and services. The code applies to all staff and volunteers, and those working on behalf of the Trust.

Safeguarding is everyone's responsibility and has a twofold purpose of safeguarding participants from abuse and also protecting staff and volunteers from false allegations of abuse; if we protect participants' we also protect ourselves.

Staff should:

- always be aware of the needs of participants, and be vigilant for any possible signs of abuse;
- never promise confidentiality. There are circumstances in which information may need to be passed on to others in order to safeguard a participant. Staff should refer to Section 8 Recording and information sharing guidelines for further information;
- always wear their ID badge when working on behalf of Groundwork and actively challenge staff and visitors who are not wearing ID;
- not spend time alone with participants, especially away from others. Contact with individual participants should take place as openly as possible. If privacy is needed, the door should be left partly open and other staff present or informed of the reason and location of the individual contact;
- avoid accidental 1:1 situations, for example, not using toilets specifically allocated for children;
- if they have specific responsibility for working on a 1:1 basis (as outlined in their job description), ensure that their line manager is fully aware of their work programme and that appropriate support is available if required. Further guidelines can be found in the Lone Working Policy;
- if they are a line manager of those staff who have specific responsibility for working on a 1:1 basis; ensure that a risk assessment is carried out for each client and work location, and that the staff member is fully supported through regular supervision. Further guidelines can be found in the Lone Working Policy;
- if they are trained to administer first aid, ensure whenever possible that this is done in the presence of another adult. However, in an emergency situation staff should not hesitate to administer first aid simply because another adult is not present;
- not have unnecessary physical contact with participants. There may be occasions where physical contact is unavoidable, such as providing reassurance, or for physical support. In these cases, physical contact should only take place with the consent of the participant and should be avoided if it would likely be misinterpreted by the participant, their parent or carer, or a casual observer;
- not transport participants on their own or in their own vehicles. Where this is judged to be the only form of transport available in the circumstances, it should only be carried out with the full knowledge and consent of the line manager, the participant and the parent or carer;
- not contact or meet with participants outside an organised activity;

- ensure that their personal relationships do not affect the participants around them if they are engaged in relationships with co-workers or other adults present;
- not give out their personal details to participants. Participants should be asked to contact the staff member through the office or the mobile phone or email address supplied to the staff member by Groundwork;
- not communicate with participants on social networking sites using the staff member's personal profile or pages. Social networking may be used if an official Groundwork staff member profile, project or group page is set up. Further guidelines can be found in the E-safety Policy (Annex 1) and related procedures;
- follow best practice in terms of remote and digital engagement activities, ensuring professional boundaries and safe practice are maintained at all times (see E-Safety Policy and Guide to Remote Engagement Guidance for more information)
- report to their line manager immediately if they find that they are the subject of a participants' affections or attentions;
- adopt and enforce a zero tolerance approach to harmful sexual behaviour, sexual harassment, and online sexual abuse;
- identify risks and agree how to handle everyday interactions with their line manager if they live and work in the same location. This is particularly important in the case of volunteers and apprentices who may have been recruited from within the communities they will be working in, and may require support to separate their personal lives from their professional responsibilities;
- remember that on rare occasions children, young people and adults at risk themselves can be responsible for abusing their peers, ensure that this risk is assessed during the planning of an activity, and that group ground rules are established in line with Acceptable Behaviour standards.

Staff should never:

- engage in sexually provocative or rough physical games with participants;
- threaten participants with serious sanctions or physical punishment;
- take participants to their home or the home of a relative or friend;
- share a room with a participant whilst on a trip or residential;
- allow participants to use inappropriate language unchallenged (e.g. racist, sexist or homophobic comments);
- make sexually suggestive comments in front of, about, or to a participant, even in fun;
- engage in a sexual relationship with a participant under the age of 18, as such sexual activity is an abuse of the position of trust as defined in the Sexual Offences Act;
- let allegations made by a participant go without being addressed and recorded;
- deter participants from making allegations through fear of not being believed;
- do things of a personal nature for a participant that they can do for themselves;
- rely on their good name to protect them i.e. everyone regardless of position should adhere to these guidelines.

These guidelines are not exhaustive and staff are encouraged to use their professional judgement in all circumstances in conjunction with this code. If staff are concerned about any situation in which they interact with participants they should speak immediately to their line manager who will seek additional guidance from the Safeguarding Team if necessary.

Breaches of this code should be reported in the same way as an allegation made against a staff member as outlined in Section 5, and will be investigated in line with these procedures. If staff are concerned that breaches have not been dealt with appropriately by following these procedures, they should follow the Whistleblowing Procedure.

Organisation culture: Zero tolerance on sexual harassment

A 2021 Ofsted review concluded that that sexual harassment, including online sexual abuse, has become 'normalised' for children and young people although staff are not always aware. The report recommended that providers act on the assumption that sexual harassment is affecting their learners/ participants, and take a whole-provider approach to addressing these issues, creating a culture where sexual harassment is not tolerated.

We will create this culture by:

- Seeking staff training and learning opportunities, to ensure staff awareness of current and emerging issues
- Ensuring that learners/ participants are supported to report concerns about sexual harassment and violence and online sexual abuse
- Ensuring that concerns are taken seriously and dealt with swiftly and appropriately, and learners/ participants are confident that this is the case.

Staff should understand that even if there are no reports within Groundwork education provision it does not mean it is not happening, it may be the case that it is just not being reported. As such it is important if staff have any concerns regarding child-on-child abuse they should speak to a DSL, and they should challenge inappropriate behaviours between children, many of which are listed below, that are abusive in nature. Downplaying certain behaviours, for example dismissing sexual harassment as "just banter", "just having a laugh", "part of growing up" or "boys being boys" can lead to a culture of unacceptable behaviours, an unsafe environment for children and in worst case scenarios a culture that normalises abuse leading to children accepting it as normal and not coming forward to report it.

Section 8: Working with volunteers

Recruitment and selection of volunteers

Wherever possible the principles of Groundwork's Safer Recruitment procedures (Annex 2) should be followed when recruiting to structured voluntary roles within Groundwork – including for Trustees. Trustees must receive appropriate safeguarding and child protection training at induction and then at regular intervals.

Managing volunteers

A robust risk assessment should be undertaken whenever volunteers are involved in delivering Groundwork's project activities, with particular care taken to manage the risks involved in deploying volunteers to work alongside children and adults at risk, with appropriate briefings and supervision arrangements being deployed.

Volunteers and regulated activity

Under no circumstances should a volunteer for whom no checks have been obtained be left unsupervised or allowed to work in regulated activity. Volunteers who, on an unsupervised basis teach or look after children regularly, will be in regulated activity. Groundwork will obtain an enhanced DBS certificate (which should include barred list information) for all volunteers who are new to working in regulated activity.

There are certain circumstances where schools and colleges may obtain an enhanced DBS certificate (not including barred list information), for volunteers who are not engaging in regulated activity. This is set out in DBS workforce guides, which can be found on GOV.UK.

Employers are not legally permitted to request barred list information on a supervised volunteer as they are not considered to be engaged in regulated activity. Groundwork will undertake a risk assessment and use their professional judgement and experience when deciding whether to obtain an enhanced DBS certificate for any volunteer not engaging in regulated activity.

The organisation should consider:

- the nature of the work with children;
- what the establishment knows about the volunteer, including formal or informal information offered by staff, parents and other volunteers;
- whether the volunteer has other employment or undertakes voluntary activities where referees can advise on suitability;
- whether the role is eligible for an enhanced DBS check;
- and details of the risk assessment should be recorded.

It is for schools and colleges to determine whether a volunteer is considered to be supervised. In making this decision, and where an individual is supervised, to help determine the appropriate level of supervision schools must have regard to the statutory guidance issued by the Secretary of State. This guidance requires that, for a person to be considered supervised, the supervision must be:

- by a person who is in regulated activity;
- regular and day to day

- reasonable in all the circumstances

The DBS cannot provide barred list information on any person including volunteers who are not in or seeking to engage in regulated activity.

Section 9: Recording and information sharing guidelines

Groundwork recognises that information sharing is vital to safeguarding and promoting the welfare of children, young people and adults at risk. The following guidelines seek to support staff to record information, share it, understand its significance and then take appropriate action.

These guidelines are based on the 7 golden rules about information sharing which are taken from Information sharing: Advice for practitioners providing safeguarding services to children, young people, parents and carers; HM Government 2018, which also contains a useful flowchart to assist staff when making decisions around information sharing.

<https://www.gov.uk/government/publications/safeguarding-practitioners-information-sharing-advice>

1. Remember that the General Data Protection Regulation (GDPR), Data Protection Act 2018 and human rights law are not barriers to information sharing.
2. Be open and honest.
3. Seek advice from other practitioners.
4. Share with informed consent.
5. Consider safety and well-being.
6. Records should be necessary, proportionate, relevant, adequate, accurate, timely and secure.
7. Keep a record of your decision and the reasons for it.

Records

Groundwork makes and keeps records relating to its work with participants to support us to comply with health and safety, contractual and funding requirements. Staff will inform participants when they start accessing our services that records will be kept. This may include personal information e.g. registration forms, consent forms; as well as records of their participation as an individual or member of a group e.g. 1-1 record, session record.

Records are also kept when there is a safeguarding concern or disclosure, using a Safeguarding Report Form. Records are clearly marked and kept securely by the Designated Safeguarding Lead in a confidential file. The records are reviewed annually by the Safeguarding Team and checked to be chronological, tidy, legible and factual in content. Records may be withdrawn from the organisation in compliance with requests made by the Local Authority Designated Team, NSPCC or Police Teams. Any withdrawal will be noted and signed for.

Where there is a concern that a participant may be in need, at risk of abuse, or pose a risk to other participants or staff, a note may be placed on other records along with details of how the concerns have been or are being dealt with. Programme managers should decide on how best to arrange this depending on the specific reporting requirements for that programme. This could include a separate note on file or a flagging system which alerts staff members to further information held in a specific location which must be checked prior to any contact with the participant.

When creating records, staff should make it clear if any part of the record is based on fact, hearsay or opinion. If opinion is expressed, this should be relevant to the situation, and respectful and appropriate in tone.

Storage of records

Staff will ensure that all records which contain personal information about participants will be kept securely. Written and portable electronic information will be stored in lockable cabinets, and information stored on hard disks and networks will be secured using passwords or other appropriate security measures. Information will not be left lying around on desks and will be secured out of office hours. Records relating to individuals will be kept separately from records relating to the work that is delivered. This is to ensure that confidentiality is maintained where information may have been recorded about an individuals' circumstances.

Records will not be kept for longer than is necessary in accordance with the Data Protection Act. We will keep records for as long as a participant is accessing our services and until all requirements of our health & safety, contractual and funding obligations have been met. Records containing personal information about a participant will be destroyed securely once no longer required.

Sharing Information

Groundwork recognise that participants and their parents or carers have a right to know the information they share with us will be regarded as confidential, as well as to be informed about the circumstances when and the reasons why we are obliged to share information.

We are obliged to share confidential information without consent from the person who provided it, or to whom it relates, if it is in the public interest. That is when:

- it is to prevent a crime from being committed or to intervene where one may have been;
- to prevent harm to a child or adult at risk; or
- not sharing it could be worse than the outcome of having shared it.

The decision to share information without consent should never be made as an individual, but with the support of the Safeguarding team. The three critical criteria are:

- Where there is evidence that a participant is suffering, or at risk of suffering, significant harm.
- Where there is reasonable cause to believe that a participant may be suffering, or is at risk of suffering significant harm.
- To prevent significant harm arising to children and young people or adults at risk, including the prevention, detection and prosecution of serious crime.

Staff will never promise confidentiality or to keep secrets, however, when we share information this will be done on a 'need to know' basis.

Staff will not discuss personal information given by participants or their parents or carers with other members of staff, except where it affects planning for the participants' needs.

Staff will seek consent to share information from participants and their parents or carers in most cases (see exceptions above). Staff will do this in the following ways:

- cover this verbally when the participant starts or include this in the information provided;
- participants and/or their parents or carers sign a Registration Form at registration to say they understand this;
- ask participants and/or their parents or carers to give written consent to share information about any additional needs they, their child or the person they care for may have;
- give copies to participants and/or their parents or carers of the forms they sign.

Staff will consider the following points when they need to share information:

- When to share information:
- Is there a clear and legitimate purpose to sharing the information?
 - Do we have consent to share?
- If we do not have consent to share information:
- Does the information enable the person to be identified?
 - Is there a lawful reason to share information without consent?
- How to share information:
- Identify how much information to share
 - Distinguish fact from opinion
 - Ensure that the right information is being given to the right individual
 - Ensure where possible that the information is being shared securely
 - Where possible, be transparent with the individual, informing them that that the information has been shared, as long as doing so does not create or increase the risk of harm to the individual
 - Record information sharing decisions and reasons

All of the undertakings above are subject to our paramount commitment to the safety and well-being of the child, young person or adult at risk.

Where information is shared, staff will record the reasons for doing so in the relevant file; where it is decided that information is not to be shared, staff will record this too.

Access to records

Participants have a right of access to records which are held about them by Groundwork. Full access to records will be provided unless staff consider the participant to be of insufficient age and understanding or is deemed not to be competent (see notes below on rights and competency). Where another agency requests access to information about a participant this will only be provided with the full knowledge and consent of the participant (see exceptions above).

Policy breaches

Staff will support participants throughout any proceedings which follow the disclosure of confidential information, taking on board any requests made by the participant. Staff will give clear information to the participant and their parent or carer where necessary, about the reasons for and consequences of disclosing confidential information. Where confidential information is disclosed for reasons that are not covered in these procedures, disciplinary action may be considered.

Rights and Competency

A. Children and Young People - The Gillick Principle

The Gillick case involved the provision of contraceptive treatment for girls under the age of 16. The House of Lords ruling (1985 3A 11 ER 402) had the effect of permitting doctors to provide medical treatment to children under the age of 16, without parental consent, where they were found by the doctor to be competent (Gillick competent). The decision as to whether or not a child is competent depends on a number of factors, including maturity of the child; the child's understanding of the consequences of his/her actions etc.

Competence must be defined by the staff member involved on a case by case basis; it is not acceptable to have a general policy which defines the age at which children will be deemed competent. Where a child is not of sufficient understanding the consent of the parent (or person with parental responsibility) is required. Even if a child is considered to be Gillick competent staff need to keep the issue of competence under constant review.

B. Adults at risk

Adults have a general right to independence, choice and self-determination including control over information about themselves. In the context of adult safeguarding these rights can be overridden in certain circumstances which include emergency or life-threatening situations, if there is a safeguarding concern, or where the public interest served outweighs the public interest served by protecting confidentiality – for example, where a serious crime may be prevented.

An individual staff member cannot give a personal assurance of confidentiality. Staff should always report safeguarding concerns in line with the Safeguarding Policy.

It is good practice to try to gain the person's consent to share information. As long as it does not increase risk, staff should inform the person if they need to share their information without consent.

Section 10: Prevent Duty and radicalisation

As a provider of services to children, young people and adults at risk, Groundwork has a vital role to play in protecting them from the risks of extremism and radicalisation. This is a role which is underpinned by the Counter-Terrorism and Security Act 2015 'to have due regard to the need to prevent people from being drawn into terrorism'.

Radicalisation refers to the process of a person legitimising support for, or use of, terrorist violence.

Extremism is defined by the Government in the Prevent Strategy as the promotion or advancement of an ideology based on violence, hatred or intolerance that aims to:

- negate or destroy the fundamental rights and freedoms of others; or
- undermine, overturn or replace the UK's system of liberal parliamentary democracy and democratic rights or
- intentionally create a permissive environment for others to achieve the results described above

Terrorism is an action that endangers or causes serious violence to a person/people; causes serious damage to property; or seriously interferes or disrupts an electronic system. The use or threat must be designed to influence the government or to intimidate the public and is made for the purpose of advancing a political, religious or ideological cause.

Prevent is an integral part of Groundwork's commitment to safeguarding. We seek to protect children, young people and adults at risk against the messages of all violent extremism.

Recognising radicalisation and extremism

Children, young people and adults at risk are known to be at risk of others attempting to radicalise them. There are many reasons why a person might be drawn to extremism. These may include:

- searching for answers to questions about their identity, faith and belonging;
- being drawn to a group or individual who can offer answers to these questions or provide a social network and support;
- a lack of self-esteem;
- a desire for adventure and excitement;
- a need to promote their 'street cred';
- being influenced by world events by feeling a sense of grievance and wanting to make a difference.

Often it is vulnerable people who are targeted for radicalisation and can include those that:

- have low self-esteem;
- feel isolated;
- experience pressure from peers;
- have a lack of direction or purpose;
- feel guilt, loss, isolation, anger or fear;
- have suffered a family breakdown.

Signs of radicalisation may include:

- out of character changes in behaviour, peer interactions and dress;
- secretive behaviour;
- losing interest in peer groups and activities;
- showing sympathy for extremist causes;
- possessing extremist literature;
- glorifying violence;
- verbally expressing opinions different to generally accepted views or publicly
- supporting messages similar to those of illegal organisations.

There is no stereotype for people holding extremist views and the above are only examples or circumstances that can drive someone to terrorism but often the lead is a sense of injustice, which can be on a personal or more far reaching scale. Their vulnerabilities or susceptibilities are then exploited towards crime or terrorism by people who have their own agenda, through face-to-face interactions or online through the internet, social media and mobile phone applications.

Risk Reduction

The Management Team, Board of Directors and the Safeguarding Team will assess the level of risk within the organisation and put actions in place to reduce any identified risks. A member of the Safeguarding Team will take on the role of Prevent Lead for the organisation including ensuring they have access to training and information provided through their local DfE Prevent Co-ordinator and Counter Terrorism Police (CTP). They should also make contact with relevant local authority Prevent Lead to gain access to information concerning local risks and threats.

All members of staff working with children, young people or adults at risk will be required to complete Prevent Training and to update this every 2 years.

Procedure

Keeping children, young people and adults at risk safe from these risks is a safeguarding matter and should be approached in the same way as safeguarding from other risks, as outlined in Sections 4 and 5.

When any member of staff has concerns that a child, young person or adult at risk may be at risk of radicalisation or involvement in terrorism, they should report this to the Designated Safeguarding Lead and complete a [Safeguarding Report Form](#) (Section 6). The Designated Safeguarding Lead will have responsibility for assessing whether the participant may be at risk of radicalisation, and where relevant, for referring the participant to the Police Prevent Team.

If a member of staff is verbalising views that are considered extremist and that have potential to influence participants and other staff or is displaying behaviour associated with radicalisation, a safeguarding concern should be raised without delay to the Designated Safeguarding Lead and a [Safeguarding Report Form](#) (Section 6) completed.

Promoting British Values

In addition to being alert to radicalisation and extremism, Groundwork recognises that it has a role to play in promoting British Values. These values are:

- Democracy
- The Rule of Law
- Individual Liberty
- Mutual respect for and tolerance of those with different faiths and beliefs and for those without faith

We will do this by supporting the people we work with to:

- understand themselves and develop self-esteem and self-confidence;
- respect one another;
- distinguish right from wrong and respect the law;
- accept responsibility for their behaviour;
- make a positive contribution to their community;
- understand and respect their own and others' cultures;
- understand and respect the rights and responsibilities of freedom of speech;
- respect and participate in democracy.

Section 11: External contacts

NSPCC helpline: 0808 800 5000

Childline: 0800 1111

Local Authority Adult or Child Teams can be found via the internet.

Section 12: Working with delivery partners

Groundwork has a role as a supply chain manager for major programmes and contracts. This means that the ongoing assurance of the activities of our delivery partners is a key priority in achieving our commitment to safeguarding children, young people and adults at risk.

Delivery partner management

Groundwork will undertake the following key activities when engaging with delivery partners:

1. Due Diligence

Groundwork requires any potential delivery partner wishing to deliver services for children, young people or adults at risk on our behalf to complete a Due Diligence assessment.

Key requirements outlined in the due diligence assessment include the following:

- Having an appropriate Safeguarding Policy and procedures for work with children, young people and adults at risk, which include procedures for responding to concerns or disclosures of abuse, and managing allegations of abuse, and which have been subject to recent review (within the previous 12 months)
- Having organisational policies and procedures that cover the following core requirements:
 - ✓ Safe recruitment
 - ✓ Anti-Bullying
 - ✓ Codes of conduct/behaviour
 - ✓ Complaints
 - ✓ E-safety
 - ✓ Whistleblowing
 - ✓ Health and Safety, and guidelines which cover safe delivery of services
 - ✓ Prevent
- A named Safeguarding Lead (along with contact details)
- Confirmation of appropriate training and awareness-raising activities to ensure staff are competent and compliant

Delivery partners will not be awarded a contract or grant for delivering services for children, young people and adults at risk on behalf of Groundwork until these requirements have been satisfied.

2. Policy and procedure spot checks

Delivery partners delivering services for children, young people and adults at risk on behalf of Groundwork are subject to policy and procedure spot checks to ensure that these continue to meet the standards outlined above. The frequency of spot checks will depend on the type and duration of the activity and will be established by Groundwork at the outset of each programme.

3. Performance review

As part of regular performance or progress reviews with delivery partners Groundwork requires ongoing assurance that safeguarding policies and procedures are being followed and are translated into good practice. Performance reviews will take the form of written feedback and/or face-to-face meetings, and generally take place quarterly or twice-yearly dependant on the type and duration of activity. Actions for addressing any safeguarding concerns raised by the delivery partner or Groundwork should be agreed by all parties.

4. Dealing with safeguarding concerns relating to a Delivery Partner

If staff are made aware of any safeguarding concerns relating to a delivery partner, they should follow the procedures outlined in Sections 4 and 5, contact the Designated Safeguarding Lead and complete a [Safeguarding Report Form](#) (Section 6). The Designated Safeguarding Lead will contact the named Safeguarding Lead for the delivery partner to ensure that the appropriate agencies are contacted and the matter is dealt with to the satisfaction of Groundwork in line with its Safeguarding policy and procedures.

5. Reporting of safeguarding concerns by Delivery Partners

Groundwork requires that the Delivery Partner reports any safeguarding incidents relating to the contracted work to the Designated Safeguarding Lead using the Delivery Partner Safeguarding Incident Report Form, sent by secure email. This is to enable the Designated Safeguarding Lead to seek assurance that any incidents are being properly managed for any activity being delivered under Groundwork's name. The Designated Safeguarding Lead will record the incident on the Groundwork safeguarding file. If necessary, the Designated Safeguarding Lead will seek further information or assurances from the Delivery Partner that the incident has been dealt with in accordance with policy and procedures. Once satisfied that the incident has been dealt with, the Designated Safeguarding Lead will mark the incident as closed on the safeguarding file.

The Safeguarding Team will review safeguarding incidents reported by Delivery Partners at Safeguarding Team meetings to identify patterns of incidents and actions taken, and ensure that risks are being managed effectively through the performance review process.

See Form 2: Delivery Partner Safeguarding Incident Report Form

Section 13: Safe delivery guidelines

Groundwork is committed to providing safe engagement, activities and visits for children, young people and adults at risk (participants). This commitment stems from our safeguarding responsibilities as well as our legal responsibilities. We recognise that participants may lack experience and awareness of risks, and may be immature.

Under the Children Act 1989 we have a duty of care to children taking part in our services. This has been interpreted as a duty to act as a careful parent would. This means that staff are under a duty to exercise adequate supervision, taking into account the age and maturity of the participants, and any disability they have.

Health and Safety law places us under a duty to provide a healthy and safe workplace for employees, and to make an assessment of the risks to the health and safety of persons who are not in our employment, but who take part in activities that we run. We are also under a duty to take reasonable care to ensure that a participant will be reasonably safe in any premises used for an activity that we deliver. The law makes it clear that any person responsible for children and young people must be prepared for them to be less careful than adults.

In order to meet these duties staff should follow these guidelines to ensure that they deliver safe engagement, activities and visits, with any participants, whether these are provided as a one-off or on a regular basis.

	Guideline	Related Forms
1	Staffing	
2	Registration	Form 3: Referral Form
3	Appointed person	
4	Insurance	
5	Risk assessment	Form 4: Individual Risk Assessment Form 5: Activity Planning Checklist Form 6: Residential Activity Planning Checklist
6	Activity providers	
7	Staff to participant ratios	Form 7: Partner Agreement Form
8	Work with under 8's	
9	Acceptable behaviour	
10	Pre-activity briefing	Form 8: Activity Information Form Form 9: Residential Information Form
11	Consent	Form 10: Consent Form Form 11: Drop-in Registration Form
12	Safe handling of medication	Form 12: Medication Form Form 13: Allergy Assessment Form
13	Personal care	
14	Home contact and buddy system	
15	First aid	
16	Transport	
17	Accidents, incidents and near misses	Accident Incident Report Form (see Accident Incident Report Procedure)
18	Closing sessions in an emergency	

19	Photographs	Form 14: Photographic Consent Form
20	Evaluation, de-brief and supervision	

1. Staffing

Groundwork will ensure that all members of staff and volunteers who work with children, young people or adults at risk as their principle role have a job or task description that clearly sets out their level of responsibility in relation to those participants. The level of responsibility that a staff member or volunteer is given will be dependent on their qualifications, skills and experience.

Where the job description does not identify working with children, young people or adults at risk as their principle role, but where the member of staff has developed a project where they will have regular supervisory responsibility for these participants, for example a community or practical conservation project, the decision for the project to go ahead should be taken by the Line Manager in consultation with the Safeguarding Team. The decision will be based upon competency, the nature of the work and most importantly the ability to safeguard the participants.

2. Registration

All participants who join our services will be required to complete a project specific registration form. Personal information including name, contact details, date of birth and an emergency contact name and number will be required at registration as a minimum, and staff should also collect additional information as required by the specific project or funder.

Some participants, particularly adults at risk, may be referred to us by another agency. In these cases, staff should ensure that a Referral Form is completed and that the information provided is used to assist them in being able to meet the needs of the participant, inform the risk assessment process, and to establish from the outset who is responsible for a participant during their engagement with our services.

Information should be given to participants and their parents or carers if necessary, at registration about safeguarding, information sharing, acceptable behaviour, and who to contact if they have any concerns about the service being provided.

3. Appointed person

In line with government guidance, all work undertaken with participants will have an appointed person. In the case of 1:1 coaching and mentoring this will be the member of staff assigned to the individual; for group activities, the appointed person is the group leader; and for all other events where participants may attend, the appointed person will be the person in charge of organising the event. The appointed person will have overall responsibility for the ensuring that safe delivery guidelines are followed; the health, safety and welfare of the individual or group; and will be the main point of contact for staff members, participants, parents and carers.

4. Insurance

Groundwork will ensure that it holds appropriate insurance for all activities in which participants are engaged. The insurance policies are thoroughly checked to ensure that they cover all eventualities that may arise in an activity and our insurers are informed of all our activities.

The Risk Assessment Listing contains all activities that have been insured, risk assessed and approved. Staff should check this to ensure that the planned support, activity or project is insured. Where a staff member is unsure whether a specific activity is insured, they should refer to the lead on Health and Safety. All unlisted activities must be approved by our insurers prior to the activity taking place.

5. Risk assessment

5.1 Activity risk assessment

A risk assessment should be carried out well in advance of any project, activity or visit. Its purpose is to assess possible risks that may arise and make plans to reduce them. Further information on risk assessments can be obtained from the Risk Assessment Procedure.

Staff should take the following factors into account when assessing risk for group work, activities and events:

- the type of activity and the level at which it is being undertaken;
- the location, routes and modes of transport;
- the venue at which the project, activity or visit will take place;
- the competence, experience and qualifications of supervisory staff;
- the participants' ages, competence, fitness and temperament as well as the suitability of the activity;
- the ratio of competent and qualified staff to participants;
- individual behaviours and triggers, and their impact on other participants;
- the quality and suitability of the equipment and whether it meets any national standards;
- seasonal weather conditions and timing;
- the special educational or medical needs of the participants;
- emergency procedures;
- how to cope when a participant becomes unable or unwilling to continue;
- the need to monitor risks throughout.

Staff should involve participants in the risk assessment process to help them understand the risks and what action they can take to help keep themselves and others safe.

Staff should use the Activity Planning Checklist for all activities and events where children, young people and adults at risk may be taking part. If a residential activity is being planned, staff should use the Residential Checklist to ensure that all aspects of the residential are planned safely. If the activity or trip takes place in or near water, staff should read the guidance 'Group Safety at Water Margins' which can be found at <http://www.rospa.com/rospaweb/docs/advice-services/leisure-safety/groupsafety-watermargins.pdf> and carry out the extra planning required.

5.2 Individual Risk Assessment

An Individual Risk Assessment should be completed for any participants who will be receiving 1:1 support through a coaching or mentoring service, or where additional risks have been highlighted for any participant taking part in a group activity. Assessment must take account of any risks to the individual, other participants or staff members, or any specific risks relating to the background of the participant. All sections of the Individual Risk Assessment should be completed including those where no additional risk has been identified. Staff should also follow Lone Working guidelines to ensure their own safety when working 1:1.

6. Activity providers

When any part of an activity will be provided by an outside agency staff should always inquire of an activity provider whether they have a licence or are part of an Assured Member Scheme, prior to arranging the activity. Copies of licences, insurance details and risk assessments should also be obtained from the provider in advance of the activity, and should be used to inform the risk assessment process.

Commercial activity centres generally need by law to be licensed under the Activity Centres (Young Persons' Safety) Act 1994 and the Adventure Activities Licensing Scheme 2004. Most centres offering outdoor activities will fall under this law. Staff should check <http://www.hse.gov.uk/aala/> for further information. Learning Outside the Classroom and School Travel Forum are schemes which have been developed for providers of non-adventurous activities and educational visits, and their websites contain details of the schemes and lists of assured members. All licensed activity centres and tour operators who are part of an Assured Member scheme must demonstrate that they meet certain standards, and can operate in a manner which protects children from harm.

7. Staff to participant ratios

The NSPCC recommends the following minimum supervisory ratios for work with children and young people:

- 0 - 2 years - one adult to three children
- 2 - 3 years - one adult to four children
- 4 - 8 years - one adult to six children
- 9 - 12 years - one adult to eight children
- 13 - 18 years - one adult to ten children

The minimum requirement is 2 members of staff for all work with groups of children and young people where staff are taking supervisory responsibility. These are guidelines for minimum requirements, however the risk assessment may indicate that additional staff members are required to ensure safety and to meet the identified needs of the participants.

If parents are present they must take responsibility for supervising their own children. Where a parent is present, that child will not be counted in determining how many staff are needed for supervisory duties.

Where staff are delivering open access or drop-in sessions, where children are free to come and go as they please, and where parental consent is not required, supervisory ratios can be modified. This should be as near as possible to the above ratios and agreed in advance with the Line Manager once risk assessment has taken place.

If staff are providing activities for schools and other organisations, those organisations must provide suitably qualified adults e.g. teachers, youth workers and play workers, who will take supervisory responsibility for the children and young people. Staff should ensure that a Partner Agreement Form is completed in advance of these activities.

8. Work with under 8's

Staff should not take direct supervisory responsibility for under 8's unless it is specified within their agreed job description and they have the relevant qualifications to allow them to work with under 8's.

If staff do not hold the relevant qualifications the following guidelines apply:

Work with under 8's should only take place if the parent or guardian of the child is present or where a partner agency takes responsibility for the under 8's.

All publicity for activities and events must make it clear that under 8's must be accompanied by a parent or guardian. Publicity should include the following statement: "Groundwork cannot accept any supervisory responsibility for children under 8. Under 8's must be accompanied by a parent or guardian who is over 18."

On rare occasions, the letter of the law is impossible to apply and we have exceptionally agreed the following: If a child who is under 8 years old arrives at an event, staff may accept the child into the activity if they have attempted to contact the parent or guardian, they have been unsuccessful and have judged that it would be better for the welfare and safety of that child to remain at the event than to leave.

In this case staff must: -

- attempt to catch the attention of the parent or guardian if staff see them leaving the site;
- ask the child if their parent or guardian knows where they are;
- take the child's details;
- phone the parent or guardian if the child knows the number.

If staff are able to contact the parent or guardian they should ask them to accompany the child for the duration of the activity or to come and collect the child immediately. If staff are unable to contact the parent or guardian, they can include the child in the activity which must be suitable for his or her age and ability. If staff have any concerns about the safety or welfare of the child they should follow Safeguarding Procedures.

Staff should follow the Accident Incident Report Procedure for all situations involving unaccompanied under 8's. Where staff find that they are dealing with incidents of unaccompanied under 8's on a regular basis they should seek to work with a partner agency who is able to take supervisory responsibility for under 8's for all future events.

9. Acceptable Behaviour

Groundwork sets out the following acceptable behaviour standards for participants and guidelines for staff on dealing with issues:

Bullying – bullying will not be tolerated and will always be challenged by staff. The Anti-Bullying Policy and Procedure provides further details on preventing and dealing with bullying.

Fighting – fighting is unacceptable and staff will always ensure the safety of participants when a fight has occurred. Staff may call the Police if a serious physical assault has taken place.

Alcohol – alcohol should not be consumed by anyone under the age of 18 during our activities. If staff know or suspect that a participant has been drinking before turning up to an activity, they will prevent them from taking part if they assess that it is not safe for the person to participate. Where an agreement is made with participants that alcohol must not be brought on an activity, staff may confiscate alcohol and dispose of it if it is found.

Drugs – illegal drugs including ‘legal highs’ must not be used or supplied on our premises or during our activities. If staff know or suspect that a participant is under the influence of any substance, including prescribed drugs, they will prevent them from taking part if they assess that it is not safe for the person to participate. If illegal drugs are found during an activity, staff may confiscate them, will seek advice from drug agencies on the most appropriate method of disposal, and the Police may be informed.

Smoking – smoking is not permitted in our buildings, vehicles or on our sites. Staff will agree with participants when and where they can smoke during activities. Participants will also be expected to follow any rules at any buildings or sites that they visit during an activity.

Weapons – weapons must not be brought to any of our buildings, sites or activities. Staff will always ask a participant to leave if they are known or suspected to be carrying a weapon, or if a participant uses an item of equipment as a weapon during an activity. If a participant refuses to leave staff may call the Police.

Information Technology and Online Behaviour – participants will be supported and encouraged to keep themselves safe and respect others when using ICT or spending time online. This applies whether they are using their own, Groundwork, or third party equipment or internet access.

Sexual activity – it is not part of a staff members’ responsibilities to intervene if participants are engaged in sexual relationships. However, the age of consent is 16, and staff will report to the Designated Safeguarding Lead if they are concerned that someone has not given genuine consent to sexual activity, or is under 13.

Criminal offences – if a participant has committed and been charged with a criminal offence staff will always ensure the safety of other participants in deciding whether it is safe for the participant to continue accessing our services.

Absconding – if a participant leaves an activity early or without telling a member of staff, staff will always contact the parent or carer, and may contact the Police if they are concerned for the participant's safety and welfare.

These are the minimum that should apply to all work with participants and should be discussed with the participants, along with any additional rules required for the specific project, activity or trip, and what action will be taken if rules are broken. Staff should also let parents or carers know the rules that will apply. If rules are not made clear, staff, participants and their parents or carers may have very different expectations which can lead to disputes and potentially to participants being exposed to a risk of harm.

Staff should not use force or restrain a participant, and must not search a participant or their belongings. Further information on dealing with difficult situations and conflict can be found in Staff Guidelines for Dealing with Conflict.

If acceptable behaviour standards are not followed, and there are any concerns about safeguarding staff should follow the Procedures in Sections 4 and 5. Where bullying occurs, staff should follow the Anti-Bullying Policy and Procedure. Where any other rules are broken staff should inform the appointed person, who should talk to all those involved in the incident individually. Having heard all the evidence a decision should be made by the appointed person about what, if any action should be taken, and whether to inform parents or carers and/or the Police. Staff should use their professional judgement in all cases and make an informed decision based on the circumstances, guidelines relating to safeguarding and information sharing, the needs and wishes of the participants, and whether informing parents or carers has been agreed as a sanction prior to the activity. Participants should only be sent home where there is a clear breach of the rules that places that participant or another at risk of harm.

Where a participant is asked to leave an activity or event, the appointed person should notify their parent or carer. If it is not possible to contact the parent or carer, and the participant is aged 16 or over, he or she can be asked to leave immediately, provided that the appointed person is satisfied that the participant is able to get home safely. Those aged under 16 will need to remain with staff until their parent comes to collect them or arrangements are made and agreed with the parent for them to get home safely.

Where a participant is asked to leave an activity away from base, the appointed person will need to be sure that there is adequate transport, that the participant is safe to travel on their own on such transport and, if the activity has been a residential trip, that there is somebody at home to receive the participant. It may be that a staff member will need to accompany the participant home. The appointed person should contact the team/project leader to discuss the situation prior to sending the participant home.

Staff should follow the Accident Incident Report Procedure in all cases where a participant has been sent home.

10. Pre-activity briefing

Participants and their parents or carers should be given written details before an activity, trip or a residential trip where Groundwork staff are taking direct supervisory responsibility. The information provided may include:

- dates, times and location of the visit (including address and telephone number);
- the programme including any 'free-time';
- travel and accommodation arrangements;
- staffing;
- behaviour expected of participants;
- procedures for participants who become ill;
- special clothing or equipment and money to be taken;
- insurance;
- details of the 'buddy' system;
- contact numbers for the appointed person, other staff involved and the buddy staff member at base.

An Activity Information Form and Residential Information Form are provided which staff should use to inform participants and their parents or carers about forthcoming activities. These have been designed to enable participants to be fully involved in planning and organising such activities.

11. Consent

Staff should obtain written consent from a parent or guardian for anyone under the age of 18 to participate in an organised activity, trip or residential. Groundwork has a Standard Consent Form which staff must use and which must be completed and received by the appointed person in advance. The appointed person should ensure that he or she has all the consent forms with them for the duration of the activity.

The parent or guardian is asked to provide:

- the home telephone number and address;
- an alternative telephone number and address for emergencies;
- the name and contact address of the young person's GP;
- consent to medical treatment in emergencies, where it has not been possible to contact them;
- information on whether their child requires any extra help to participate, has any health conditions, suffers from allergies, is taking medication, any special dietary requirements, or has any behavioural issues that staff need to be aware of.

Depending on the nature of the activity, the parent or guardian should also be asked to provide information on whether their child:

- has had, or been in contact with any contagious or infectious diseases within the previous four weeks;
- has had any other recent illnesses or suffer from any other medical problems;
- have any toileting difficulties;
- have any sleep difficulties (e.g. sleepwalking);
- suffers from travel sickness;
- can swim and the level of swimming ability;
- may not participate in certain activities;
- have any special religious or cultural requirements.

Staff should add sections to the Standard Consent Form if any additional information is required.

Staff should also adapt the Standard Consent Form using the following wording or changes where consent is given to participate in general group activities over a period of time; where over 18's are participating in adventurous activities; or where staff are required to sign disclaimers on arrival at activities.

Consent for general activities - where participants are members of groups which meet regularly, a general consent form may be used which covers a period of no more than 6 months. The following information should be added at the top of the consent form in place of activity, location and date details:

This form covers the period from **insert date* to **insert date* (inclusive). Activities covered by this form are: Bowling, Cinema, Theatre, Eating-out, Ice-skating, Laser Quest, Meetings (e.g. at Groundwork offices, community centres, youth centres), Visits to places of interest (e.g. museums, outdoor artwork), Workshops (e.g. issue based, art), Football games (indoor and outdoor).

Consent for over 18's - where participants are aged 18 or over the following paragraph should be used in place of the standard consent wording:

I confirm that I am aged 18 or over and can sign for myself to participate in the activities listed above with Groundwork at the above location and on the above date. I give my full permission to Groundwork to consent to any necessary medical treatment for myself in the event of an emergency.

I have read the rules supplied by Groundwork. I agree to the rules and recognise that in the event that I break the rules, I may be asked to leave the activity or trip. In the event that I am asked to leave any payment made for the activity or trip will not be refunded.

I give my consent for photographs and video images to be taken of me whilst engaged in the listed activities with Groundwork and for these to be used for publicity purposes, including on the internet.

Consent where activity providers need a disclaimer need to be signed - where staff will need to sign a disclaimer for under 18's on arrival at an activity venue the following paragraph should be inserted at the top of the form in addition to the activity, location and date details: **Please note that this activity will require Groundwork staff to sign a disclaimer on your behalf at the activity venue to enable your son/daughter to take part in the activity.**

The following paragraph should be used in place of the standard consent wording:

I,, the parent / guardian / carer of give my consent to his/her participation in the above-named activity with Groundwork at the above location on the above date. I give my permission for Groundwork staff to sign a disclaimer on my behalf at the activity venue to enable the above-named participant to take part in this activity. I give my full permission to Groundwork to consent to any necessary medical treatment for the above-named participant in the event of an emergency.

I have read the rules supplied by Groundwork and have discussed these with the above-named participant. We both agree to the rules and recognise that in the event that he/she breaks the rules, he/she may be asked to leave the activity or trip. In the event that he/she is asked to leave any payment made for the activity or trip will not be refunded. I have spoken to the above-named participant and we both give consent for photographs and video images to be taken of them whilst engaged in the listed activities with Groundwork and for these to be used for publicity purposes, including on the internet.

Consent for residential trips - where participants will be taking part in a residential trip, all activities which are part of the residential experience should be listed at the top of the consent form.

The following exceptional circumstances apply when seeking consent:

- A young person aged 16 is able to decide where they should live, can obtain their own passport, travel abroad without parental consent, and give consent to their own medical treatment. If the young person is living independently then he or she should sign the consent form. Staff should ensure that the young person is fully aware of the activity and understands the risks associated with taking part in the activity. Where the young person is still living with his or her parents, staff should seek parental consent.
- If the young person is living with a carer or a friend, their consent will be accepted.
- Where a child or young person splits his or her time between two parents, the consent of either one will be sufficient.
- Where a child or young person arrives at an activity or pick up point without a completed consent form having been received in advance, staff must attempt to contact the parent or guardian. If contact is made staff should ask the parent or guardian to come to their location and complete a consent form. If this is not practical staff may take the details required on the consent form, and gain verbal consent from the parent or guardian over the phone. Staff must state on the consent form that verbal consent was given, then sign and date the form. Following the activity staff should arrange for the parent or guardian to sign the consent form. Verbal consent must only be taken in exceptional circumstances and must not be used on a regular basis. If staff are unable to contact the parent or guardian they may decide to include the child in the activity, if they have judged that it would be better for the welfare and safety of that child to remain at the activity than to leave, and the activity is suitable for his or her age and ability. Staff should follow the Accident Incident Report Procedure for all situations regarding children without consent.

When running regular drop-in activities with children and young people aged under-18, in buildings and on public open spaces staff should obtain the name and emergency contact details for all participants using the Drop-in Registration Form.

When running one-off open-access events there is no requirement to register participants or gain consent, unless information is required for monitoring purposes. However, staff should decide through the risk assessment process if there are any activities being provided which pose a risk to participants. If this is the case participants should only be allowed to participate in those activities if they are supervised by a parent, guardian or carer. On site publicity for these events should make it clear that staff will not take supervisory responsibility.

When working with adults at risk, staff must satisfy themselves that the individual is fully aware of the activity and understands the risks associated with taking part in the activity. If this is not the case staff should seek to discuss the activity with the carer.

Where participants aged over 18 attend activities and bring their child with them, staff must not take supervisory responsibility for the child. Staff must make it clear to the participant that the activity is not suitable for children and that the participant must take responsibility for their child at all times.

12. Safe handling and administering of medication

Staff should not hand out non-prescribed medication to participants. This includes but is not limited to paracetamol, ibuprofen, aspirin and allergy tablets. Participants and their parents or carers should be advised that they will need to bring and look after their own, non-prescribed medication when engaging in our services or activities.

Where participants need to take prescribed medication whilst engaging in our services or activities the following guidelines apply:

Participants should be responsible for looking after and administering their own prescribed medication whilst attending activities. If the participant is unable to self-administer, staff should make arrangements with the parent or carer to attend at the appropriate times to administer the medication. Staff should not take responsibility for or administer medication. Participants should be advised to carry prescribed medication in its original packaging.

Exceptions to this rule are:

- where a participant has medication, which is controlled under the misuse of drugs legislation;
- where a parent or carer has requested that prescribed medication be looked after and administered by staff, due to the needs of the participant.

In both of these cases, medication must only be looked after and administered by a staff member who has completed approved Safe Handling of Medication Training.

Staff should check registration and consent forms for information about medication and check any listed items against the current Government list of controlled drugs. Further information can be found at <https://www.gov.uk/government/publications/controlled-drugs-list--2/list-of-most-commonly-encountered-drugs-currently-controlled-under-the-misuse-of-drugs-legislation>.

Where staff are aware that a participant will be bringing and taking controlled medication or will require staff to administer medication during an activity they should inform the appointed person. The appointed person should arrange for a staff member who has completed approved Safe Handling of Medication Training to meet with the parent or carer in advance to obtain further details and instructions, and complete a Medication Form. Participants should be advised to bring controlled medication in its original packaging or container and hand it to the approved staff member on arrival. The approved staff member will ensure that the medication is clearly labelled with the participants' name, place in a container and keep it in a locked location for the duration of the activity. Participants' Medication Forms must be stored with the container and updated with

relevant information and signatures when medication is removed from the container and taken by the participant. The Medication Form should be signed by the parent or carer and the approved staff member when the medication is returned at the end of the activity. Staff should not take possession of any controlled medication without a completed Medication Form in place.

Where participants need to take emergency medication whilst engaging in our services or activities the following guidelines apply:

Where staff are aware that a participant may require medication in an emergency such as an allergic reaction or a seizure, they should inform the appointed person. The appointed person should arrange for a staff member who has completed approved Safe Handling of Medication Training to meet with the parent or carer in advance to obtain further details and instructions, and complete a Medication Form. If participants carry such medication this must be carried on their person at all times. If the medication is a controlled drug, the appointed person should nominate a member of staff who has completed approved Safe Handling of Medication Training to be present with the participant at all times, to carry the emergency medication. All staff who will be working with the participant must be made aware of what medication is carried, where it is carried, and be given instructions on how to administer it in an emergency.

Where participants have an allergy, the following guidelines apply:

Where staff are aware that a participant has an allergy, they should inform the appointed person. The appointed person should arrange for a staff member who has completed approved Safe Handling of Medication Training to meet with the parent or carer in advance to obtain further details and instructions, and complete an Allergy Assessment Form and an accompanying Medication Form. The completed forms should be used to inform the risk assessment for the activity and any precautions required communicated to staff, other participants and activity, accommodation or catering providers. Participants, parents and carers should be informed that Groundwork cannot guarantee that a participant will not come into contact with an allergen during an activity.

In all cases, if staff are concerned about a participant who has taken medication, who has missed a dose of medication, or they suspect that a participant may have exceeded the stated dose of medication, they should contact emergency services immediately. If staff have any concerns in respect of handling of medication they should follow the Accident Incident Report Procedure.

13. Personal Care

Staff should not provide support to participants for personal care needs. If staff are made aware in advance of an activity, arrangements should be made with the parent or carer for personal care to be provided for the duration of the activity. Where staff are made aware that a participant requires support during an activity that wasn't highlighted in advance, they should contact the parent or carer and ask them to attend to provide the personal care. If this is not possible staff may need to assist in order to preserve the dignity and welfare of the participant. Where this occurs, staff should follow the Accident Incident Report Procedure.

14. Home contact and buddy system for off-site activities and events

The appointed person should arrange for another member of staff to act as the home contact or buddy during off-site activities and events. The home contact should be given full details of the activity or event and the staff members involved. Where staff are taking direct supervisory responsibility for participants, the home contact should also be given emergency contact details for all staff and participants involved in the activity. The home contact must remain available for the duration of the activity or event in case of an emergency or if additional support is required. The appointed person should inform the home contact when the activity or event is completed safely.

Where staff are taking direct supervisory responsibility for participants they should also pair each participant with a buddy and remind participants at appropriate points to check that their buddy is present.

If a participant goes missing from an activity staff should follow these guidelines:

- inform the appointed person that a participant has gone missing;
- ensure that the remainder of the group are adequately supervised and remain in one location;
- organise and conduct a search of the venue;
- if the participant has not been found during the search of the venue, the appointed person should contact the parent or guardian to check if the participant has returned home, or been in contact with them;
- if the participant is still missing staff should conduct a search of the area around the venue;
- if the participant has not been found staff should contact the Police, and inform the home contact who should follow the guidelines below on dealing with incidents.
- If a participant is seen running away from an activity, staff should generally not pursue the participant. In this case staff should note where they last saw the participant and in which direction the participant was heading, and should inform the appointed person immediately. The appointed person should then contact the parent or guardian and if necessary, the Police. If staff are concerned that the participant is particularly vulnerable, they may decide to follow them but should not run after the participant or behave in a way that the participant might perceive as being threatening.
- If a participant is known to be liable to run away from activities, a plan should be agreed as part of the risk assessment process to limit the likelihood of this happening.

In all cases where a participant has gone missing from an activity, staff should follow the Accident Incident Report Procedure.

15. First Aid

Staff should make an assessment of first aid needs taking into account the activities to be carried out. The law requires that first aid provision should be adequate and appropriate in the circumstances. If the activities taking place are such that a qualified first aider is not necessary, the minimum requirement is that a person should be appointed to take charge of the first aid arrangements, look after the equipment and facilities and calling emergency services when needed. For off-site activities, events and residential activities, at least one member of staff should be competent in first aid, holding a valid first aid certificate.

For all activities, the appointed person should make sure:

- a first aid box is available and it has been checked to ensure it contains the correct items;
- all staff know how to contact the emergency services;
- all staff know where the nearest accident and emergency unit is situated.

Staff should only administer first aid in the presence of an adult witness, however in an emergency the absence of an adult witness should not prevent first aid being given. If first aid is administered, staff should follow the Accident Incident Report Procedure.

16. Transport

Staff should ensure that transport arrangements are considered when planning for safe delivery. Where possible participants should be encouraged to make their own way to venues. If transport is being provided by Groundwork, staff should arrange an agreed location for pick up and drop off of participants, and ensure that parents and carers have full details of the location and times. Parents and carers should be made aware that it is their responsibility to ensure that the participant arrives at or is picked up from the agreed location on time.

Staff should not transport participants on their own or in their own vehicles. Other transport options such as public transport and taxis should always be considered first. Where this is judged to be the only option staff should only transport participants with the full knowledge and consent of their line manager, the participant, and their parent or carer.

17. Accidents, incidents and near misses

Reporting accidents, incidents and near misses

Staff must record all accidents, incidents and near misses using the Accident Incident Report Form. Further information can be found in the Accident Incident Report Procedure.

Responding to accidents, incidents and near misses

In the event of an accident happening, and a participant or staff member being injured or requiring medical treatment at a hospital, the following procedure should be followed:

- ensure that all participants and staff are safe from further danger;
- contact the emergency services to provide rescue, medical care and/or hospitalisation for those who are injured or missing;
- provide the medical facility with the consent form. The parents should be contacted if possible before medical treatment is given, despite the fact that they have signed a consent form. In an emergency, medical treatment can be provided without consent;
- decide if further action needs to be taken;
- check that everyone is ok, participants may be feeling scared, upset or concerned for their own safety;
- inform your home contact as soon as possible;
- complete an Accident Incident Report Form (location).

The home contact, if phoned with news of an incident or accident, should listen carefully and write down:

- the name, telephone number and location of the caller;
- the location, time and nature of the incident;
- the names of the individuals involved and the condition and location of any injured;
- the details of any assistance required.

Then contact the senior manager, explaining the situation, and if unavailable contact the Chief Executive.

In the event of a serious incident, accident, or in the case of a fatality, staff should follow the Crisis Management Plan and not try to deal with this without support.

- Contact the Chief Executive;
- retain all equipment involved in an unaltered state;
- ensure that any participant who is interviewed by the police is appropriately supported and accompanied;
- make a written record of your recollection of what happened.

18. Closing sessions in an emergency

In exceptional circumstances, engagement, activities or visits may need to be cancelled at very short notice due to an unexpected emergency. Such incidents may include, but are not limited to, serious weather conditions, fire or bomb scare, serious accident or illness.

In such circumstances, staff will ensure that all steps are taken to keep both the participants and themselves safe. All staff and participants should assemble at a pre-arranged venue, where a register will be taken. The staff member should contact their line manager and make a decision as to whether the session should be closed early. Staff should then take steps to inform parents or carers and to take the necessary actions in relation to the cause of the closure. All participants should be supervised until they are safely collected, or arrangements made and agreed with parents or carers for them to get home safely.

Staff should follow the Accident Incident Report Procedure in all cases where sessions have been closed in an emergency.

19. Photographs

Staff should ensure that those participating in activities are made aware of when photographs or videos will be taken, what these may be used for, and when they may be used. Participants have the right to decline having their photograph taken or their image recorded on video.

At public events staff should ensure that the following information is displayed with names and numbers for participants to contact should they require further information.

“Photographs and video images may be taken at this event for publicity purposes. If you do not wish your photograph or image to be taken please contact a member of Groundwork staff on site”.

Staff members and any third party authorised to take photographs or video images should also ask individuals if they are happy for their image to be recorded prior to taking images where individuals can be easily identified.

Camera equipment and computer equipment is provided for staff where needed. Staff should not use their own cameras, mobile phones or other mobile technology to take photographs or videos and should not download images on to personal computer equipment or online storage account.

Staff should obtain written consent from a participant, and where appropriate their parent or carer, to use photographs of participants for any promotional or external purposes. Staff should use either the Standard Consent Form where participants are engaged in regular activities or a Photographic Consent Form for one-off engagement. The written consent should be held for as long as the image is in circulation.

Participants aged 14 or over and adults at risk may give their own written consent for the use of photographs and images, but staff should ensure that the participant understands the implications of giving this consent. If staff have any doubts the parent or carer should be asked to give their written consent in addition.

Staff should ensure that photographs and video images of participants are kept in a secure location.

Staff should aim to ensure that these procedures are followed when photographs or video images are used in the media. However, participants and their parent or carer should be made aware that we cannot prevent media companies from contravening these procedures. Staff should check the identity of anyone taking photographs or carrying out interviews at events prior to giving them permission to do so, and should be present when members of the media are interviewing and/or taking photographs or video images of participants engaged in our activities.

Photographs of participants should only be distributed to external persons/agencies after consideration has been given to the suitability of the person/agency, and once written consent has been obtained as detailed above. Specific requests for and any distribution of photographs involving participants by external persons/agencies should be noted on the project file.

If staff suspect that photographs of participants are being misused by another member of staff or by a person who is not employed by the Trust, they should report this to the Designated Safeguarding Lead who will deal with this in line with the Safeguarding Policy.

20. Evaluation, de-brief and supervision

Work with children, young people and adults at risk can be demanding as well as rewarding. Staff should ensure that they keep records of their work with participants using project specific recording methods. This information should be used to evaluate work regularly to ensure that it is being delivered safely.

All members of staff who work with children, young people or adults at risk will have access to regular 1-1 supervision with their line manager. Supervision is essential in ensuring that staff are supported in implementing safeguarding guidelines within their day to day work. Staff should also participate in team meetings where they can de-brief, share experiences, learn from others and get support.

See Form 3: Groundwork Referral Form

See Form 4: Risk Assessment

See Form 5: Activity Checklist

See Form 6: Residential Checklist

See Form 7: Partner Agreement Form

See Form 8: Activity Information Form

See Form 9: Residential Information Form

See Form 10: Consent Form

See Form 11: Drop in registration Form

See Form 12: Medication Form

See Form 13: Allergy Assessment Form

See Form 14: Photographic consent Form

Annex 1: E- safety policy

This policy applies to all staff, including senior managers and the board of trustees, paid staff, volunteers or anyone working on behalf of Groundwork, and participants (and their parents or carers) engaged in our services.

The purpose of this policy is to:

- protect children, young people and adults at risk who participate in the activities and services that we provide, and who make use of information technology as part of their involvement with us. This includes equipment and internet access that we provide as well as mobile phones or devices, games consoles and internet access which participants have personal access to;
- provide staff and volunteers with the overarching principles which guide our approach to e-safety;
- ensure that we operate in line with our values and policies, and within the law, in terms of how we use information technology or behave online.

We recognise that:

- the welfare of the child, young person or adult at risk is paramount and should govern how information technology is used and managed within our organisation and how staff and participants behave online;
- working in partnership with participants, their parents and carers, and other agencies will support us to help participants to be responsible in their approach to e-safety;
- the use of information technology is an integral part of the lives of participants and the way we run our organisation. It can be beneficial but can also be misused and present a potential or actual risk of harm.

We understand that as our use of information technology develops, new risks will occur, and we will aim to maintain awareness of emerging risks amongst colleagues and participants in order to prioritise their safety and wellbeing. Specific concerns include:

- **Fake news and misinformation:** AI tools are being used to create convincing fake photos of world events, which could be used to promote certain beliefs (including hateful ones)
- **Hacking and scams:** AI is being used to write convincing emails and messages to trick children into giving people access to their accounts, or their parents'/carers' accounts
- **'Catfishing' and sextortion:** Criminals are using AI-generated profile pictures to appear younger than they are to befriend and groom children and young people, then solicit information and/or images from them (such as nude or semi-nude photos).
- **'Deepfake' images and videos:** Deepfake creation technology is moving fast, and images created are extremely realistic. Young people may struggle to identify when images and videos are fake. The use of deepfake images to blackmail or humiliate others, including children and young people, is on the rise
- **AI-generated child sexual abuse images:** Some AI tools (such as 'nudifying' apps) are being used to create child sexual exploitation material for sexual gratification, or as a means of bullying.

- **Relationships with chatbots:** AI 'companions' are chatbot apps, designed to simulate real relationships through human-like conversations. The chatbots adapt to inputs from users and learn to respond in ways that feel realistic. Unmoderated answers can offer dangerous advice and/or harmful content. Children and young people can become dependent on using chatbots, and this can reduce their opportunities to establish healthy relationships in the real world.

We will seek to keep children, young people and adults at risk safe by:

- ensuring that colleagues remain up to date on emerging risks through training and awareness-raising;
- ensuring that e-safety is discussed during Safeguarding Meetings and those responsible for information technology within our organisation are informed of any concerns, issues or recommendations for action to improve e-safety;
- developing a range of procedures that provide clear directions to staff on how to behave online and the appropriate use of information technology;
- developing an online safety agreement for use with young people and their parents/carers, as part of our volunteer management policy and procedures;
- supporting and encouraging participants to use mobile phones and devices, and the internet in a way that keeps themselves safe and shows respect for others;
- including safe and appropriate use of information technology, the internet and AI into our code of conduct for staff and acceptable behaviour standards for participants, and following related procedures to deal with any incidents of inappropriate use or online behaviour;
- informing parents or carers of incidents of concern as appropriate;
- reviewing and updating the security of our information systems regularly;
- providing adequate security for our ICT equipment;
- restricting access to potentially harmful online content by using controls on equipment and networks, monitoring online use using monitoring software, and considering the set-up of rooms and equipment where online access is provided for participants;
- using only approved organisational email and social media accounts to communicate with participants, and monitoring these as necessary;
- ensuring that any identifiable personal details of staff and participants are not published on our website or social media feeds;
- ensuring that images of participants and their families or carers are used only after written consent has been given and only for the purpose for which written consent has been given;
- risk assessing any social media/ digital tools in advance of using them in our work with participants;
- providing supervision, support and training for our staff to support them on the appropriate use and management of information technology and online behaviour;
- examining and risk assessing any emerging new technologies before they are used within our organisation, including the use of AI.

Annex 2: Safer recruitment procedures

Having a safer recruitment policy statement in place is a vital first step towards making sure everyone who works with children and adults at risk is suitable. It is also important to establish clear written procedures and make sure everyone who is involved with any form of recruitment knows how to follow them.

These will ensure that staff and volunteers are recruited safely and fairly, and that children and adults' safety is being considered at every stage of the process.

Plan the recruitment process

- Plan the whole of your recruitment process in advance to make sure you have a consistent approach every time you recruit a new staff member or volunteer. Following a written procedure means you're less likely to miss anything out
- Think about the resources that you'll need and how you are going to make them available
- This includes making sure enough people will be available to help conduct the interviews

Define the role

For any role working with children, young people or adults at risk, both the job description and the person specification should highlight the importance of understanding safeguarding issues.

Advertising the job

The job advertisement is your first opportunity to send out a clear safeguarding message. It should include the right information to attract high quality candidates and deter unsuitable applicants such as those who may present a risk to children or adults at risk.

Applicant information pack

An application pack ensures that people interested in applying for a job have all the information they need about your organisation and the advertised role. We recommend you use a standard application form to make sure you get all the information you need from each candidate.

Self-disclosure form

A self-disclosure form gives candidates the opportunity to tell you confidentially about any unspent criminal convictions, child protection investigations or disciplinary procedures they have on their record. If the role requires an enhanced criminal records check, you should also ask applicants to disclose any unprotected spent convictions and cautions.

In **England, Scotland and Wales**, you can only ask for information about cautions or convictions which are not designated as 'protected' under the Rehabilitation of Offenders Act 1974.

Applicants should complete self-disclosure forms before interview and bring them in a separate, sealed envelope marked 'Confidential'. You should only open the self-disclosure forms of candidates who have accepted a conditional offer, and review the information inside as part of your vetting checks.

***You must securely dispose of all unopened self-disclosure forms.**

The self-disclosure form does not replace the need for a criminal records check. Criminal records checks should always be carried out as appropriate.

References

You should ask applicants to provide the details of referees and check references as part of your vetting, disclosure and barring checks.

It's a good idea to give an overview of the questions you'll be asking referees, so the candidate can consent to the referee providing this information.

Selecting applicants for interview

Shortlisting should be carried out by at least two people. They should each be clear about what their role involves, and should assess each application form according to how well it meets the criteria set out in the person specification.

Preparing for interview

Panel

At least two people should be on the interview panel and you should have a chair.

Participation

Involving children, young people, adults at risk and their families in recruitment can be a useful way of finding the right people for the job.

Questions

Questions should relate to items in the person specification and should be designed to allow candidates to demonstrate the attitudes and values that people working with children, young people and adults at risk need to have. You should ask each candidate the same questions so that they are all treated equally.

Practical test

A question and answer format may not be the best way to test a particular requirement or competency. You may want to consider other methods such as a practical test.

Interview

Interviews to recruit people to work with children and adults at risk should always be conducted face-to-face.

Make sure you ask candidates in advance whether they have any access requirements for the interview, and provide what they need.

Make notes so that you can remember what each candidate said after the interview has finished.

During the interview candidates should show that they:

- understand children and adults at risk needs and perspectives
- have realistic expectations of children and adults at risk
- recognise that the needs of children and adults at risk needs come first
- uses appropriate language when talking about children and adults at risk
- are clear about boundaries when working with children and adults at risk.

Checking identity

Check the candidate's identity and certificates at the time of interview.

Background checks

Background checks of staff recruited (or redeployed) to work with young people or adults at risk contribute to our risk management controls. We obtain:

- Disclosure and Barring Service (DBS) and Section 128 checks in relation to relevant job roles to ensure that applicants are not barred from regulated activity with children, young people or adults at risk, and refresh these checks every 3 years
- Basic Disclosure checks (via Disclosure Scotland) for staff who have access to young person/ vulnerable adult's personal and sensitive data and seeking to refresh these every 3 years

The Groundwork Yorkshire Senior Management Team will decide upon which roles require DBS or Basic Disclosure checks, in line with current good practice guidance and with external advice as necessary.

Making an offer

When you contact the successful candidate, make it clear that the offer is still subject to satisfactory completion of all the vetting processes you need to undertake.

Induction and training

A consistent induction process will make sure everyone in your organisation fully understands and knows how to follow your safeguarding policies and procedures.

You should also consider putting a mentoring and/or supervision process in place for new staff and/or having a probationary/trial period. This will allow concerns on either side to be raised and responded to appropriately.

Training

All organisations working with children must provide appropriate safeguarding training for staff and volunteers.

Training should be regular and ongoing to ensure all staff are kept up-to-date with changes in policies and procedures and to keep safeguarding at the forefront of the organisation and its working arrangements.

Temporary or agency staff including school supply staff

It's just as important to ensure you recruit temporary or agency staff who are suitable to work with children, as it is with permanent staff.

You should only use agencies that have robust safer recruitment policies and procedures.

Groundwork Trusts should obtain written proof that the relevant disclosure and barring checks have been made for each supply staff member. When support staff from partners arrive on site, you should check their ID.

See Form 15: Self-disclosure form for non-regulated activity

See Form 16: Self-disclosure form for regulated activity